

**DENNIS, Simon (C8527)**

**From:** DENNIS, Simon (C8527)  
**Sent:** 26 March 2015 14:01  
**To:** BAGE, John (C6616)  
**Cc:** DENNIS, Simon (C8527)  
**Subject:** FW: FOI request [RESTRICTED] [NOT PROTECTIVELY MARKED]

**From:** DENNIS, Simon (C8527)  
**Sent:** 26 March 2015 09:37  
**To:** 'Sampson, Fraser'  
**Cc:** Owen, Isabel; Cowburn, Dee; Reid, Julie; BAGE, John (C6616)  
**Subject:** RE: FOI request [RESTRICTED] [NOT PROTECTIVELY MARKED]

Fraser

Thank you. We will do so. Although not strictly falling within the terms of the request, I am sure that this will assist the requester to fully understand and contextualise the email from PCC Salmon.

We will be finalising and despatching the response and disclosure today.

Kind regards

Simon



**Simon Dennis**  
**Chief of Staff (Chief Executive & Monitoring Officer)**  
Office of the Police & Crime Commissioner for Cleveland  
Police Headquarters  
Ladgate Lane  
Middlesbrough TS8 9EH  
(Sat Nav Postcode: TSS 7YZ)

Tel: 01642 301467  
Mobile: 07525 409026  
Email: [simon.dennis@cleveland.pnn.police.uk](mailto:simon.dennis@cleveland.pnn.police.uk)  
Website: [www.cleveland.pcc.police.uk](http://www.cleveland.pcc.police.uk)

**From:** Sampson, Fraser  
[mailto:Fraser.Sampson@westyorkshire.pcc.pnn.gov.uk]  
**Sent:** 26 March 2015 09:13  
**To:** DENNIS, Simon (C8527)  
**Cc:** Owen, Isabel; Cowburn, Dee; Reid, Julie  
**Subject:** FW: FOI request [RESTRICTED] [NOT PROTECTIVELY MARKED]

Dear Simon

Regarding our telephone conversation yesterday and the below, it might be helpful if Barry wanted to include the approved minutes of the meeting of the NPAS strategic Board which sat the day after Chris Salmon's email. I have provided this under separate cover and I think it helps to set out both the context in which PCC Salmon's email was sent and the way in which its content was addressed by the board.

I hope this is helpful.

Best wishes

Fraser

Sent with Good ([www.good.com](http://www.good.com))



## MINUTES

NATIONAL POLICE AIR SERVICE (NPAS)  
NATIONAL STRATEGIC BOARD (MEETING NUMBER 7)

11 December 2014

## PRESENT

NAME	REPRESENTING
Mark Burns-Williamson (MBW) Chair	Police and Crime Commissioner for West Yorkshire police – Lead Local Policing Body
Ch. Supt. Ian Whitehouse (IW)	NPAS Accountable Manager
DCC John Robins (JR)	West Yorkshire Police – Representing T/CC Dee Collins
Sophie Abbott (SA)	T/Chief Finance Officer – West Yorkshire Office of Police and Crime Commissioner
Ollie Dismore (OD)	NPAS Director of Flight Operations
T/Commander Keith Surtees (by phone)	Metropolitan Police Service (CT) – Representing AC Mark Rowley
Anthony Stansfeld (AS)	Police and Crime Commissioner for Thames Valley - South East Region
CC Suzette Davenport (SD) (by Phone)	Gloucestershire Police - South West Region
Ron Ball (RB)	Police and Crime Commissioner for Warwickshire – Central Region
CC David Jones (DJ)	North Yorkshire Police – North East Region
ACC Andy Frost (AF)	Northants Police – Central Region Representing CC Neil Rhodes
CC Mark Polin (MP)	North Wales Police – North West Region
CC Alex Marshall (AM)	CEO College of Policing
Fraser Sampson (FS)	Chief Executive & Solicitor – Office of Police and Crime Commissioner for West Yorkshire
Linda McMullan (LM) (by phone)	Director of Commercial and Finance – Metropolitan Police Service (MPS) (by 'phone)
Supt. Richard Watson (RW)	NPAS Director of Ground Operations
PCC Barry Coppinger (BC)	Police and Crime Commissioner for Cleveland - North East Region
ACC Ian Wiggett (IW)	Greater Manchester Police – IAG Chair

## RESTRICTED

Supt Tyron Joyce (TJ)	NPAS Programme Director
ACC David McCall	BTP
John Dwyer (JD)	Police and Crime Commissioner for Cheshire – North West Region
Rachel Watson (RWa)	Home Office –Head of Police Workforce and Capability Unit
Cmdr. David Musker (DM)	Metropolitan Police Service – London Region
Susan Carte (SC)	NPAS Business Development Manager
Mark Reeves (MR)	Financial Accounts and Projects Manager
Melanie Jaundziekars (MJ)	NPAS Secretary

### APOLOGIES

NAME	REPRESENTING
PCC Christopher Salmon	Police & Crime Commissioner for Dyfed Powys – South West Region
T/CC Dee Collins	West Yorkshire Police – Lead Local Chief Constable
CC Colette Paul	Bedfordshire Police – South East Region
CC Neil Rhodes	Lincolnshire Police – Central Region
AC Mark Rowley (MR)	Metropolitan Police Service – Counter Terrorism

#### 1. APOLOGIES

Noted and recorded.

MBW opened up the meeting by apologising for the difficulties that had been experienced by some members with the papers and the fact that errors had been made. IW explained that this had been a result of staffing issues which resulted in the papers being sent out late and it was acknowledged that issuing papers two working days before the meeting was not acceptable. This was duly noted and this issue will be addressed. MBW referred to an email from PCC Christopher Salmon, copied to PCC's, which had raised concerns around the papers, together with other matters. While accepting the criticism around the production of papers, MBW did not feel he could accept all of the points in the email.

MBW requested that Declarations of Interest be included on future agendas and asked the Board if there were any Declarations of Interest to which the Board confirmed there were none.

**Agreed** – that all Declarations of Interest should be included on future agendas.



Police & Crime Commissioner for Cleveland  
Cleveland Police Headquarters  
Ladgate Lane  
Middlesbrough  
TS8 9EH

Email: [pcc@cleveland.pnn.police.uk](mailto:pcc@cleveland.pnn.police.uk)  
Website: <http://www.cleveland.pcc.police.uk>

Police and Crime Commissioner:  
Chief of Staff (Chief Executive & Monitoring Officer):  
Chief Constable:

Barry Coppinger  
Simon Dennis BA, Solicitor  
Jacqui Cheer QPM

Tel: 01642 301653  
Tel: 01642 301653  
Tel: 01642 301217

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25 February 2015

**By email**

To: Cleveland Councils Leaders & Chief Executives  
Chair & Members of Cleveland Police & Crime Panel  
Chair & Members of Cleveland Joint Audit Panel  
Cleveland MPs

C.c. North East & Yorkshire PCCs & Chief Constables  
Chair of NPAS Board  
NPAS Chief Operating Officer

Dear Colleague,

**National Police Air Services update**

The National Police Air Service has provided air services for policing across England and Wales since October 2012. Further background information is available on [www.npas.police.uk](http://www.npas.police.uk). Its 18 strong strategic board is made of 6 PCCs, 6 Chief Constables, plus representatives from the Metropolitan Police, British Transport Police and the Home Office. I joined the board at the end of 2014, representing the North East and Yorkshire area, filling a vacancy as requested, with the support of PCC colleagues.

Since 2010 policing has suffered substantial funding reductions from the government under austerity measures, which equates to over 25% out of overall budgets. HMIC recently confirmed this as total cuts of £2.5bn, with every possibility of further reductions in the future. This translates into policing cuts running into hundreds of millions of pounds across the country, impacting on services, including air support. Since 2010 Cleveland has had £37m in cuts from policing budgets; Durham £20m; and Northumbria £118m.

NPAS has operated within this context of reducing services accordingly. At the same time NPAS needs to evaluate how it has operated, what it should be providing, and how the service moves forward. NPAS has reduced costs by 23% during recent years, but now needs to find further financial savings of at least 14% over the next 3 years. This is also to be further reviewed in 12 months time. In broad terms, the budget has gone down from £54m to £44m and now will go down to £36m. Numbers of bases from 29 down to 23 and more recently down to 15. Helicopters down from 30 to 28 to 19. Fixed wing aircraft were at 3 and it is proposed to increase to 4, as they can provide some air support services at cheaper cost than helicopters.

Of the current 23 bases across the country, only 4 are operating 24/7. The future proposals are for 24/7 operation from both Newcastle and Cargate, plus a north facing 24 hour patrolling fixed wing aircraft.

The response times for Cleveland provided by NPAS senior officers are calculated at 20-22 minutes; for Durham from 16-20 minutes; and are estimated journey times from the Newcastle base. These projections are based on the calls for service and other historical information.

Moving forward, I will be taking a close interest in discussions starting in the next few weeks to develop a new financial model for NPAS and will be seeking reductions at the earliest opportunity in terms of Cleveland, and a fair funding model generally. I have already discussed with senior police colleagues in Cleveland operational aspects to the revised model and have received appropriate assurances regarding use of other police assets and resources in future in terms of the streamlined air support service.

I will be monitoring NPAS closely moving forward, including seeking further local discussions where appropriate. I hope this information is of interest and if you have any questions or comments, please get in touch.

Yours sincerely

Barry Coppinger  
Police and Crime Commissioner for Cleveland

For details of last week's decision go to:  
<http://www.npas.police.uk/news/national-police-air-service-has-confirmed-plans-move-15-base-model>

## COPPINGER, Barry (C8513)

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**From:** COPPINGER, Barry (C8513)  
**Sent:** 21 October 2014 13:23  
**To:** HARPE, Jayne (C6776); YATES, Jennifer (C8507)  
**Subject:** FW: Postponement of the NPAS National Conference [NOT PROTECTIVELY MARKED]  
**Attachments:** 01-07102014 NPAS.pdf; ATT00001.txt; ATT00002.htm  
**Importance:** High

Fyi

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**From:** Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]  
**Sent:** 21 October 2014 13:22  
**Subject:** Postponement of the NPAS National Conference [NOT PROTECTIVELY MARKED]  
**Importance:** High

Dear Colleagues

May I confirm that the NPAS National Conference has been postponed as at 07 October 2014.

Please find attached from T/Chief Constable Dee Collins, West Yorkshire Police and Mark Burns-Williamson OBE, Police and Crime Commissioner for West Yorkshire Police with regards to the postponement of the NPAS National Conference. An alternative date is anticipated to be in either November or December, once this has been confirmed we will contact you in due course.

May I ask that any representative that you may have asked to attend is also informed.

Thank you

Kind Regards

Kind Regards

Tina Jackson  
**Secretary - NPAS**  
National Police Air Service

- ☎ **Internal:** Ext 22520
- ☎ **External:** 01924 292520
- ✉ **Email:** [tina.jackson@westyorkshire.pnn.police.uk](mailto:tina.jackson@westyorkshire.pnn.police.uk)
- 📍 **Address:** Admin 2, HQ, Wakefield



**COPPINGER, Barry (C8513)**

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**From:** COPPINGER, Barry (C8513)  
**Sent:** 10 October 2014 15:48  
**To:** 'markbw2002@yahoo.co.uk'; markburns-williamson@westyorkshire.pcc.pnn.gov.uk  
**Subject:** NPAS

Hi Mark,

Just to confirm, I've spoken to Vera and Ron since we last spoke at the APCC and we're suggesting I take the vacancy for a place from the north east, on basis of being nearest to Wakefield, where I understand meetings are held.

Regards  
Barry

## COPPINGER, Barry (C8513)

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**From:** COPPINGER, Barry (C8513)  
**Sent:** 10 December 2014 13:03  
**To:** 'Jackson, Tina'; Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'  
**Subject:** RE: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Thanks, my papers have finally come through the office this morning, and I've got about 40 minutes between meetings today to have a look through them. I'm busy from 2pm through the rest of the day and well into the evening, and have meetings first thing tomorrow, before setting off. This will be my first meeting of NPAS. My simple view is we need to review overall costs and negotiate down in a phased and structured way.

Regards

Barry Coppinger  
PCC for Cleveland

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**From:** Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]  
**Sent:** 10 December 2014 11:44  
**To:** Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; COPPINGER, Barry (C8513); HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk';



'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; Jackson, Tina;  
'nora.healy@met.pnn.police.uk'; 'david.mCcall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk';  
'andy.frost@northants.pnn.police.uk'  
**Subject:** NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Good morning

Please find attached agenda item 2b

Kind Regards

Tina Jackson  
**Secretary - NPAS**  
National Police Air Service

☎ **Internal:** Ext 22520  
☎ **External:** 01924 292520  
✉ **Email:** [tina.jackson@westyorkshire.pnn.police.uk](mailto:tina.jackson@westyorkshire.pnn.police.uk)  
📍 **Address:** Admin 2, HQ, Wakefield



## COFPINGER, Barry (C8513)

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**From:** COPPINGER, Barry (C8513)  
**Sent:** 11 December 2014 09:27  
**To:** DENNIS, Simon (C8527); PORTER, Michael (C9223); GUDGEON, Glenn (P2212); SPITTAL, Iain (P2439)  
**Subject:** FW: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Fyi

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**From:** Salmon Christopher Police & Crime Commissioner [mailto:christopher.salmon@dyfed-powys.pnn.police.uk]  
**Sent:** 10 December 2014 18:54  
**To:** Burns-Williamson, Mark; 'Annabel.Cowell@mopac.london.gov.uk'; 'opcc@warwickshire.gov.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; COPPINGER, Barry (C8513); 'John.dwyer@cheshire.pnn.police.uk'  
**Cc:** Sampson, Fraser (Fraser.Sampson@westyorkshire.pcc.pnn.gov.uk)  
**Subject:** RE: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Dear Mark,

My apologies for the short notice to cancel this morning. Due to an urgent meeting in Wales now I won't be able to make the Board meeting tomorrow. I have spoken to you and other colleagues to share my views on the papers and agenda.

I would like formally to record areas of serious concern. The Board papers are a disgrace. The minutes are confusing, poorly written and inaccurate. The papers in general are messy and inconsistent. The minutes, for example, do not reflect the tone of discussion about the continuing structural deficit, nor the conclusion, which was to demand a written explanation of why decisions were taken and by whom. They do not record any desire for remedial action which I, for one, expressed. In two years Board members have never been presented with a full set of accounts. This must be rectified before our next budget setting round.

I still find it outrageous that NPAS has spent over £900,000 this year that it was expressly not authorised to spend, which could have been put to other use. This is not a matter of "looking backwards". It is a matter of fundamental accountability. It directly affects our ability to respond to future needs. What are we doing to ensure the problem is not repeated? Is there a Corporate Governance document for NPAS? What are the delegated spending limits, and to whom? Simple control measures might reduce problems in future.

At present I find it very hard to justify to PCCs in my area the money they are already spending on NPAS, still less any increase which might be sought in future. I am not prepared to support the status quo any longer. These are issues we could, and should, resolve regardless of the Met's decision or any other work. NPAS will achieve little operational, and it certainly won't save money, without proper management processes in place.

I am sorry I am not able to make these points in person at the meeting. I hope we can see real progress on a thorough review of governance by the next meeting in the New Year.

Yours ever,

Chris

### Christopher Salmon

Comisiynydd, Swyddfa Comisiynydd Heddlu a Throseddu  
Commissioner, Police & Crime Commissioner's Office

Rhif ffôn/Phone: 01267 226440  
[website](#) | [twitter](#) | [facebook](#)

**From:** Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]

**Sent:** 10 December 2014 10:14

**To:** Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; 'barry.coppinger@cleveland.pnn.police.uk'; 'jayne.harpe@cleveland.pnn.police.uk'; 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; ACPO CC PA Stephanie Arton; ACPO CC PA Stephanie Arton; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; Jackson, Tina; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'

**Subject:** FW: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Good morning

I have resent the attached papers as a couple of email addresses have not accepted the message. Please accept my apologies for any inconvenience caused.

Please find attached Agenda and papers for the National Strategic Board Meeting 11 December 2014 to take place at : Operation Support, Sovereign House, Carr Gate, Bradford, Wakefield, WF2 0QD.

Lunch and refreshments will be provided from 12pm.

Agenda and Items 2 – 4 attached

Email with more attachments to follow.

Kind Regards

Tina Jackson  
**Secretary - NPAS**  
National Police Air Service

☎ Internal: Ext 22520

External: 01924 292520  
Email: [tina.jackson@westyorkshire.pnn.police.uk](mailto:tina.jackson@westyorkshire.pnn.police.uk)  
Address: Admin 2, HQ, Wakefield



From: Jackson, Tina

Sent: 05 December 2014 18:05

To: 'Alex Marshall'; 'Angela Day'; 'Anthony Stansfield'; 'Bernard Hogan-Howe'; Burns-Williamson, Mark; Carte, Susan; 'Christopher Salmon'; 'Claire Craven-Griffiths'; 'Colette Paul'; 'David Jones'; Dismore, Oliver; Gilmore, Mark; 'John Dwyer'; 'Leanne Slater'; 'Linda Richards'; 'Lynda McMullan'; 'Marcus Cator'; 'Mark Rowley'; 'Michaela Freeman'; 'Neil Matthews'; 'Neil Rhodes'; 'Richard Watson'; 'Ron Ball'; Sampson, Fraser; 'Shaun Wright'; 'Simon Efford'; 'Suzette Davenport'; Watson, Richard; Whitehouse, Ian; 'Ziggy McDonald'; Joyce, Tyron; Reeves, Mark; 'Mark.Rowley@met.pnn.police.uk'; 'Peter.Spreadbury@homeoffice.gsi.gov.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'cressida.dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; Collins, Dee; 'norah.healy@met.pnn.police.uk'; 'Ian.Wiggett@gmp.pnn.police.uk'; 'paul.crowther@btp.pnn.police.uk'; Robins, John

Subject: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Good afternoon

Please find attached Agenda and papers for the National Strategic Board Meeting 11 December 2014 to take place at : Operation Support, Sovereign House, Carr Gate, Bradford, Wakefield, WF2 0QD.

Lunch and refreshments will be provided from 12pm.

Agenda and Items 2 – 4 attached

Email with more attachments to follow.

(papers are restricted)  
Kind Regards

Tina Jackson  
Secretary - NPAS  
National Police Air Service

Internal: Ext 22520  
External: 01924 292520  
Email: [tina.jackson@westyorkshire.pnn.police.uk](mailto:tina.jackson@westyorkshire.pnn.police.uk)  
Address: Admin 2, HQ, Wakefield



Ni ddylid trin e-bost ar y rhyngwyd fel dull diogel o gyfathrebu. Mae Heddlu Gogledd Cymru yn monitro'r holl negeseuon e-bost a drosglwyddir ar y rhyngwyd yn ogystal â'u cynnwys.

Dim ond er sylw'r sawl y'i cyfeiriwyd hi ato/ati y bwriedir y neges hon. Os ydych yn derbyn y neges hon mewn camgymeriad, gadewch i'r sawl a'i gyrodd wybod a dilëwch hi oddi ar eich system. Gall defnyddio neu ddatgelu cynnwys y neges hon heb ganiatâd fod yn anghyfreithlon. Efallai nad yw'r farn a fynegir yn y ddogfen yn bolisi swyddogol. Diolch i chi am eich cydweithrediad.

Heddlu Gogledd Cymru

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North Wales Police

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#### DATGANIAD CYFRINACHEDD E BOST

Nid yw'r e-bost hwn nag unrhyw ffeiliau a drosglwyddir gydag ef o angenrheidrwydd yn adlewyrchu barn Heddlu Dyfed-Powys. Bwriedir yr e-bost ar gyfer y person neu'r sefydliad a enwir uchod. Os derbyniwyd yr e-bost hwn trwy gamgymeriad, dylid hysbysu'r anfonydd a dileu'r e-bost oddi ar eich system os gwelwch yn dda. Os na'i fwriadwyd ar eich cyfer chi ac nid chi yw'r cyflogwr na'r asiant sy'n gyfrifol am roi'r e-bost i'r derbynnydd bwriadedig, fe'ch hysbysir gan hyn na chaniateir i chi ddefnyddio, adolygu, lledaenu, dosbarthu na chopio'r e-bost ar unrhyw gyfrif. Archwiliwyd yr e-bost hwn ac unrhyw ffeiliau a drosglwyddir gydag ef am firws. Serch hynny, dylai'r derbynnydd hefyd archwilio'r e-bost a'r ffeiliau sydd ynghlwm am firws oherwydd nid yw Heddlu Dyfed Powys yn derbyn cyfrifoldeb am unrhyw ddi-frod a achosir gan unrhyw firws a drosglwyddir trwy gyfrwng yr e-bost hwn.

**Dyfed Powys Police** ♦ the lowest levels of recorded crime and highest total detection rate across the whole of England and Wales.

**Heddlu Dyfed Powys** ♦ y lefelau isaf o droseddau a recordiwyd a ♦ r gyfradd ddatrys uchelaf ar draws Cymru a Lloegr gyfan.