

## Partnership, Commissioning and Collaboration Appendix

The PCC has oversight, influence and involvement in the wider criminal justice and community safety landscape and is required to take account of the priorities of these agencies. This includes a responsibility to ensure the PCC provides value for money by either commissioning services, working in partnership or collaboration for making the best use of our resources. The Police and Crime Plan has been prepared working closely with the Chief Constable, with partners and with involvement of the public through my Your Force, Your Voice events.

### Commissioning and Grants

A significant challenge for the coming years is to develop a workforce that is skilled and flexible to meet increasing expectations, demand and financial pressures. Some of the work being introduced on a national level will impact on policing in the Cleveland Police area and includes

- Supporting the work of the National Crime Agency.
- Work with the College of Policing.
- The development of the national police focused ICT company. This is responsible for procurement, implementation and management of ICT solutions and associated business change.
- The availability of non-ring fenced funding relating to crime and disorder reduction grants. In future years this grant will be rolled into the main police fund and PCCs will have the discretion to allocate this funding as they wish.
- Additional responsibilities and funding to commission further services in future years.

Cleveland has a number of existing contracts, these can be viewed on the PCC website at [www.cleveland.pcc.police.uk](http://www.cleveland.pcc.police.uk).

### Collaboration

The PCC collaborates with the Criminal Justice System, police forces, public and private sector organisations in any area of business where it delivers better services to the public and/or better value for money.

Collaboration is the key to securing efficiencies and reducing costs by aligning and converging processes and entering into arrangements that deliver services more cost-effectively.

Cleveland Police and the PCC have a proven track record of engaging in effective and groundbreaking partnerships with organisations that deliver, or will deliver, better operational outcomes and significant cashable and efficiency savings. These are summarised as

- Firearms training - Private Finance Initiative (PFI)
- District and custody accommodation (PFI)
- Special Operations Unit collaboration

- National Police Air Support collaboration
- Street Triage initiative with the NHS.

The PCC monitors the business benefits and delivery of contracts whilst ensuring the delivery of services in future contracts.

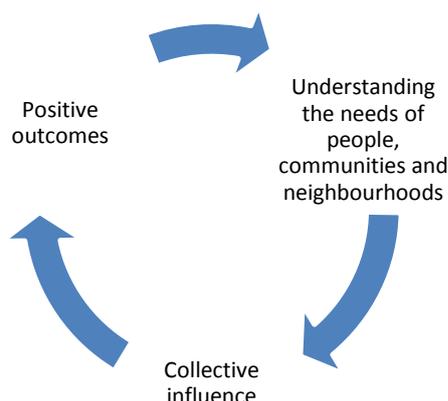
## Partnerships

Reducing crime and antisocial behaviour cannot be achieved by a single organisation. Many solutions can be found through the development of better health, housing, education, employment and environmental design. The PCC has a strong commitment to working with partners and has robust links with many organisations to help develop long-term solutions to local problems.

Working collectively with partners achieves positive community outcomes. The PCC has a broad framework of partners, these are grouped as

- Statutory partners
- Local authority/voluntary sector
- Private sector.

The diagram sets out our approach.



### **Understanding people, communities and neighbourhoods**

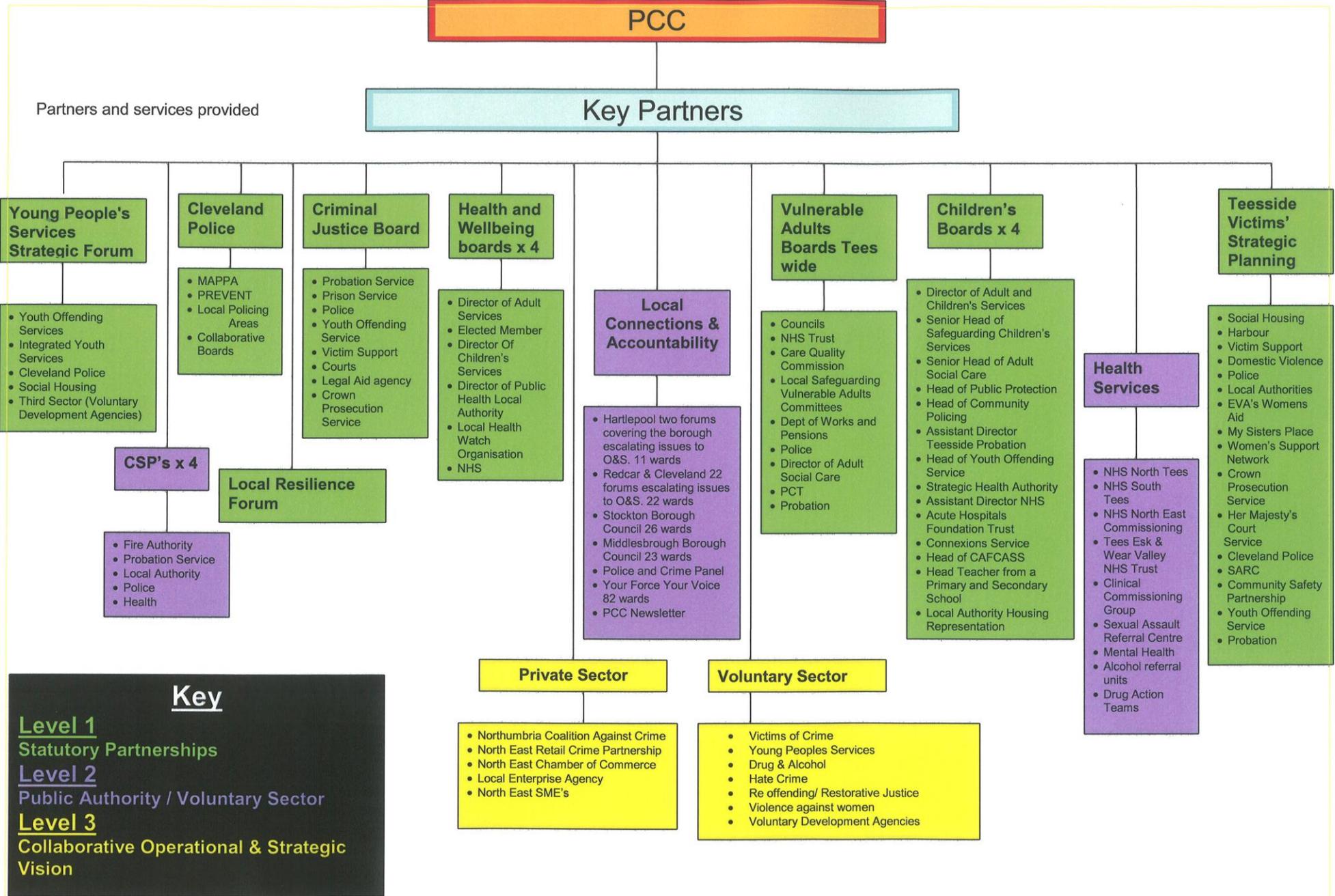
The PCC aims to represent all sectors of the community and ensure that the views of local people and businesses are heard and that resources are directed to tackle neighbourhood and community priorities to improve the quality of life.

### **Collective Influence**

Reducing crime and antisocial behaviour is the main priority. By drawing together resources within the partnership framework the PCC will maximise the benefits to local communities, neighbourhoods and businesses.

### **Positive outcomes**

The PCC will build on the respect and value of those who deliver policing and community safety services so that we can focus on preventing crime.



### **Young People Services Strategic Planning Group**

This group has been set up by the PCC to provide a cohesive, coordinated approach to the planning and commissioning of services that prevent, divert and protect young people from becoming involved in crime and disorder activities. The group is instrumental in helping to develop, advise on, consortium and collaborative approaches to service delivery for young people.

#### **Priorities**

- Partnership working
- Consultation and engagement with young people
- Promote safety of children and young people to prevent them becoming victims or perpetrators of crime
- Early intervention and prevention
- Reduce re-offending
- Inform commissioning projects.

### **Cleveland and Durham Criminal Justice Board**

The Cleveland and Durham Criminal Justice Board works to prevent and deal with crime and offenders. The three main strategic themes of the group are reducing re-offending, communications and engagement and, effectiveness and efficiency. These are supported by a number of action groups, including looking at the effectiveness of the Magistrate and Crown Courts and establishing a group to look at the multi-agency responses to domestic abuse through the domestic violence court.

#### **Priorities**

- Criminal Justice System efficiency
- Reducing Re-offending
- Victims and Witnesses
- Specialist Domestic Violence Courts
- Digitalisation.

The PCC is committed to reducing re-offending and ensuring a better deal for victims and witnesses and will take over the Chair of the Board in April 2014.

### **Health and Wellbeing Boards**

Health and wellbeing boards are a forum where key leaders from the health and care services work together to improve the health and wellbeing of their local population and reduce health inequalities. The following table highlights the priorities for each local authority area.

<b>Health and Wellbeing Board - Priorities</b>	
<p><b>Hartlepool 2013-18</b></p> <ul style="list-style-type: none"> <li>• Give every child the best start in life.</li> <li>• Ensure a healthy standard of living for all.</li> <li>• Create fair employment.</li> </ul>	<p><b>Middlesbrough 2013-2023</b></p> <ul style="list-style-type: none"> <li>• Ensuring healthy standard of living for all.</li> <li>• Create and develop healthy and sustainable places and communities.</li> <li>• Raise aspirations and educational attainment.</li> <li>• Creating fair employment and good work for all.</li> <li>• Invest in robust early help with a focus on the family.</li> <li>• Support emotional health and wellbeing of young people and their families.</li> <li>• Improve maternal health and early years health and wellbeing outcomes.</li> <li>• Multi-agency approach to improving lifestyle choices.</li> <li>• Increasing update of preventative and early intervention programmes.</li> <li>• Improving emotional health and wellbeing across the life course.</li> <li>• Reducing variation in the management of patients with long-term conditions.</li> <li>• Integrated health and social care services for people with long-term conditions.</li> <li>• Delivering the right care, at the right time, at the right place.</li> </ul>
<p><b>Redcar &amp; Cleveland 2013-18</b></p> <ul style="list-style-type: none"> <li>• Children and young people have the best start in life.</li> <li>• People in Redcar &amp; Cleveland live healthier and longer lives.</li> <li>• More people lead safe, independent lives.</li> </ul>	<p><b>Stockton 2012-18</b></p> <ul style="list-style-type: none"> <li>• Give every child the best start in life.</li> <li>• Enable all children, young people and adults to maximise their capabilities and have control over their lives.</li> <li>• Create fair employment and good work for all.</li> <li>• Ensure a healthy standard of living for all.</li> <li>• Create and develop healthy and sustainable places and communities.</li> <li>• Strengthen the role and impact of ill-health prevention.</li> </ul>

The PCC is committed to working with the Health and Wellbeing Boards and attends meetings when invited.

### **Safeguarding Vulnerable Adults Boards Tees-wide**

The PCC monitors the work of Safeguarding Vulnerable Adults Board to assess its impact on the Criminal Justice System. The Board brings together representatives from each of the main agencies that have a responsibility for protecting vulnerable adults from abuse or neglect. It is responsible for developing, monitoring and reviewing Adult Protection Policies, Procedures and Practice.

## Safeguarding Children and Young People

The PCC monitors the work of Local Safeguarding Children Boards (LSCBs) to assess its impact on the Criminal Justice System. The Board brings together the organisations responsible for service for young people, children and families in a shared commitment to safeguard and promote the welfare of children. The scope of their role is to

- Safeguard all children and aim to identify and prevent maltreatment, or impairment of health or development, and to ensure that children are growing up in circumstances consistent with safe and effective care.
- Lead and coordinate proactive work that aims to target particular groups.
- Lead and coordinate arrangement for responsive work to protect children who are suffering, or likely to suffer, significant harm.

## Victims Strategic Planning Group

This group has been set up by the Office of the PCC. The group provides a cohesive, coordinated approach to supporting victims. This includes the identification of needs and solutions, as well as advising on minimum service standards, monitoring and evaluation.

### Priorities

- Introduction of harm/impact based model of assessment and delivery of support
- Clear, jointly agreed, monitored and evaluated pathways for referral, assessment and delivery of support
- Communication and information
- Robust models of victim engagement
- Partnership working.

## Community Safety Partnerships

An officer from the PCCs team attends meetings to ensure alignment of policies and activities to PCC objectives. Every year Community Safety Partnerships complete partnership strategic assessments on their area to identify emerging issues which require an extra focus by the partnership. Analysts use surveys, questionnaires, performance trends and demographic information in setting out their three year strategies/plans. The 2014-17 priorities are summarised in the table below and are used by the PCC when considering future objectives.

Safer Hartlepool Partnership	Safer Middlesbrough Partnership	Redcar & Cleveland Partnership	Safer Stockton Partnership
Reduce crime and repeat victimisation	To reduce reoffending	Reduce antisocial behaviour and associated incidents	Antisocial behaviour
Reduce the harm caused by drug and alcohol misuse	To target specific locations where there are disproportionately high levels of crime and/or deprivation	Reduce violence: domestic, sexual, and alcohol related	Violent crime
Create confident, cohesive and safe communities	To reduce repeat victimisation	Reduce house burglaries, other burglaries and other theft	Drug related offending
Reduce offending and reoffending	To reduce the harm to themselves and others by the most troubled families locally	Reduce the harm caused by drugs and alcohol	Criminal damage
	To reduce alcohol related harm	Reduce offending and re-offending	Robbery (to be included in violent crime) Alcohol related crime/antisocial behaviour Domestic violence

Although not a responsible body on CSPs, the PCC meets with the leaders from responsible authorities to tackle crime and antisocial behaviour.

### **Safer Future Communities**

Cleveland's diverse voluntary and community sector (VCS) plays a key role in reducing crime and increasing community safety through a wide range of service provision and grass roots community activity. Cleveland Safer Future Communities Network has been established with Home Office funding to draw together voluntary and community sector agencies for the purpose of engaging with the crime and disorder agenda across the Cleveland Police area. It is co-ordinated by Middlesbrough Voluntary Development Agency.

The following are informed by contributions from across the voluntary sector and from information captured in a priorities pro-forma document completed by the organisations.

- Alcohol and drug related crime
- Antisocial behaviour
- Reducing re-offending/prisoner resettlement
- Breaking cycles of crime in families
- Supporting victims of crime
- Youth crime
- Tees Sexual Violence Strategy Group (TSVSG).

The Tees-wide partnership, hosted by Prince's Trust, is a collection of public and private sector agencies working to promote positive opportunities for young people and reduce the number not in employment, education or training.

Appendix last updated 28 April 2014.