



**Police & Crime Commissioner for Cleveland**  
**Cleveland Community Safety Hub**  
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Police and Crime Commissioner: Barry Coppinger Tel: 01642 301653  
 Chief Executive & Monitoring Officer: Simon Dennis BA, Solicitor Tel: 01642 301653

### **PCC Scrutiny, Delivery & Performance Meeting**

**Date:** 18 November 2019  
**Time:** 1500 – 1730  
**Venue:** Cleveland Room 2, Cleveland Community Safety Hub

#### **Agenda**

		<b>Presented by</b>
1.	Apologies For Absence	
2.	Declaration of conflict of interest/disclosable pecuniary interest	
3.	Notes of the previous meeting – 7 October 2019	Attached
4.	<p>Scrutiny Tracker – Updates</p> <p><u>From October meeting</u></p> <p><b>Ref 29/19</b>            Priorities have recently been set by the <b>Local Criminal Justice Board</b> across the areas of Victims, Reducing Re-offending and Efficiency/Effectiveness. Could the Chief Constable confirm how these will be integrated and reported through the new corporate governance framework and into the OPCC?</p> <p><b>Ref 30/19</b>            It is recognised that <b>prevention</b> is a key area of development. Within the context of reducing Reoffending how will Cleveland Police ensure that frontline officers and staff have a working knowledge of youth triages, Divert and Restorative Justice?</p>	Cleveland Police

5.	<b>Police and Crime Plan Objective - Theme Reducing Offending and Re-offending – questions attached</b>	Cleveland Police
6.	<b>PCC Questions –</b> i) Could the force provide an update on the issue of anti social behaviour in Thornaby?  ii) Could the Force provide a position statement on their view of the use of Naloxone as part of operational arrangements?	Cleveland Police
7.	Any Other Business	
8.	Date of next meeting – 2 December 2019	



## **Scrutiny, Delivery & Performance Meeting**

7<sup>th</sup> October 2019

13:00-16:00

Cleveland Room 2

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### **Present**

Barry Coppinger – Police and Crime Commissioner  
Richard Lewis – Chief Constable, Cleveland Police  
Simon Dennis – Chief Executive and Monitoring Officer, OPCC  
Michael Porter – Chief Finance Officer, OPCC  
Liz Byrne – Assistant Chief Executive, OPCC  
Joanne Gleeson – Chief Finance Officer, Cleveland Police  
Steven Graham – Assistant Chief Constable, Cleveland Police  
Lisa Orchard – Temporary Assistant Chief Constable, Cleveland Police  
Lisa Theaker – Chief Superintendent, Cleveland Police  
Louise Solomon – Head of Corporate Services, Cleveland Police  
Elise Pout – Standards and Scrutiny Manager, OPCC  
Rebecca Lamb – Community Hub Advisor, OPCC

### **Apologies for absence**

No apologies raised.

### **Declarations of Conflict of Interest / Disclosable Pecuniary Interest**

None declared.

### **Notes of the Previous Meeting**

The PCC sought an update on the use of Tasers and questioned if there had been any further consultation in the force.

The Chief Executive (CE) stated that a public consultation had taken place in North Yorkshire, he has been able to see the public consultation on the use of Tasers by the police force. North Yorkshire Police had received over 4,000 responses in a short period of time from the public.

The PCC asked the Force to explain if funding was available to fund Tasers. The Temporary ACC explained that following the death of a recent police officer, there was a lot of public call for police officers to carry Tasers. Discussions had taken place within the Force and a new modification of the STRA (Strategic Treat and Risk Assessment) had been completed. At the current time, a number of police forces were stating their use of Tasers as it was a force by force decision. Discussion took place about the most

appropriate time to consult the public on the issue. The Force explained that they were awaiting the outcome of national work prior to undertaking consultation and making a decision on the use of Tasers across the Force.

The Force Chief Finance Officer updated the PCC on the current Capital Programme to refresh old Tasers with new ones for 250 officers based in Neighbourhood roles.

**Action** - *The Chief Executive agreed to share North Yorkshire Police's research on Tasers to help inform any public consultation work in Cleveland.*

### **Police Performance and Oversight Group (PPOG) Update**

The PCC sought an update on the Police Performance and Oversight Group which had taken place between the Force, the PCC and the HMICFRS on 3<sup>rd</sup> October.

The Chief Constable (CC) explained that the meeting had been a key opportunity to explain to Sir Tom Winsor that the force was moving in the right direction. The CC stated he would like to highlight the hard work that had taken place in preparation for the meeting by Lisa Theaker and Louise Solomon's teams.

The CC told the group that he would meet with HMI Phil Gormley on a monthly basis to monitor associated risks with the police force. A plan had been produced for the PPOG meeting which would be updated on an on-going basis.

The Chief Finance Officer in the OPCC sought clarification on when the updated plan was to be produced for the next PPOG meeting. The PCC confirmed that the first plan was in place and would be amended in due course. The Chief Constable also confirmed that there would be a pre PPOG meeting, possibly linking with the Executive Board, to go through the working document.

**ACTION** – *The information was noted and that the PPOG document would be revisited as part of the Executive Board meeting and the PCC's scrutiny meeting as appropriate.*

### **Scrutiny Tracker**

**Action** - *Due to the in depth nature of the tracker it was agreed that it be updated outside of the meeting by the Chief of Staff and ACE.*

### **Questions**

- 1. The PCC sought information on the following outcomes of Operation Phoenix updates including:**
  - **What were the start and end key measures and what has this demonstrated to the public?**
  - **Has the service to victims improved and how can this be demonstrated?**
  - **Has the previous issues for identifying and responding to risk been resolved?**

The ACC gave an update. He confirmed that Operation Phoenix was running until the end of October. There was a report produced which highlighted the weaknesses and strengths of the Operation. The CE stressed the important of Domestic Abuse (DA) cars

and how helpful they were in assisting victims. The ACC went on to highlight the positive impact Operation Phoenix had on the following areas; Clare's law, a reduction in warrants, fewer live investigations, a reduction in outstanding suspects, a decrease in the backlog of DA cases and a reduction in DA repeat rate. He explained the days of action also went well externally and internally. The PCC asked if the progress that had been made was due to Operation Phoenix or to other factors. The CE stated that additional resources also had helped as they had been directed in the correct places.

Performance data was more accessible and officers were able to see workload and suspects easier. This had led to an increased focus by officers and also creating the capacity for them to execute tasks more effectively.

The CC stressed the importance of the issue of domestic abuse and vulnerability and the message now given to officers. The PCC asked the Chief of Staff for her viewpoint from a PVP perspective. She explained that the PVP department was previously the only department that would deal with vulnerable victims and now this was being dealt with across the force.

In respect of morning Pacesetter meetings, the Assistant Chief Executive (ACC) asked the Temporary Assistant Chief Constable (T/ACC) if chief officers were still required to be at the those meetings. She confirmed this was still happening and decisions were still being made at that level. She explained that specific cases were getting missed. For example, a child sofa surfing, where officers didn't link this with child exploitation.

The PCC mentioned the Police and Crime Panel in November. The PCC stated that a report should be completed to highlight the success of Operation Phoenix.

The Chief Finance Officer in the OPCC asked about the importance of the role of the funding that has gone into the work completed. Was it due to extra resources or the change in focus and mentality? The ACC suggested that this was both. He stated that financially, a lot more DA cars had gone out and that had also accelerated recruitment for more workers. In addition there were additional student officers in training.

The PCC asked the CFO for the Force to give an overview of the funding spent over the last year in relation to Operation Phoenix.

- **What are the initial proposals/thoughts for the exit plan and when will these be formally presented?**

It was confirmed that the Force were working on an exit strategy with a report expected for October 2019.

- **Reporting on the Victims Code of Practice was confirmed as being required to commence from the end of September 2019. Has this been delivered?**

The Force confirmed that the Power BI tool will provide the information required.

**ACTION** – *The ACE meet with the Chief of Staff to establish how dip sampling could take place.*

*That a report be presented to the Police and Crime Panel in November to highlight the success of Operation Phoenix.*

## Questions

- 2. Priorities have recently been set by the Local Criminal Justice Board across the areas of Victims, Reducing Re-offending and Efficiency/Effectiveness. Could the Chief Constable confirm how these will be integrated and reported through the new corporate governance framework and into the OPCC?**

The force confirmed that there was a single point of contact (SPOC) in each of the different disciplines. Reporting would take place through the assurance and delivery group – Crime and Investigation.

**ACTION** – *The information is to be noted.*

## Questions

- 3. It is recognised that Prevention is a key area of development. Within the context of Reducing Reoffending how will Cleveland Police ensure that frontline officers and staff have a working knowledge of youth triage, Divert, Restorative Justice?**

The T/ACC explained that this would need to be discussed at the next meeting as it was a work in progress.

**ACTION** – *To be discussed at the next appropriate meeting.*

## PCC Scrutiny Questions

- 1. Match Day Policing** – The PCC sought clarification on the following: What are the charging rules? Are they being applied by Cleveland? Are we maximising our income under these current arrangements? How long does it take to recover costs?

The PCC asked the force about the expenditure for Match Day Policing to enable an informed response to a survey from the APCC that was conducted by PCC Tim Passmore. The PCC asked the Force what the rules are, how much we are entitled to obtain from football clubs and how football clubs pay the force for the supply of officers.

The ACC explained that there was a National Charging Agreement in place for all forces and football clubs. He stated that football clubs should follow the national guidelines but some don't always adhere to them. Every police force has a footprint in which they can charge full or partial costs depending on how many officers are used and when. Each individual club was responsible for assessing Threat, Risk and Harm. The police force then reviewed their decision and checked their resources. For example, for the Middlesbrough vs Millwall game that was played recently, Middlesbrough Football Club asked the police for officers to be present. On a game day such as this, the officers would be given phases; pre match, match and post-match. The payment would relate to officers covering Middlesbrough town centre, the match itself and the exit from the stadium and surrounding areas.

Humberside Police Force was to conduct a review in mid-October and the ACC confirmed he would be reviewing that for any learning for Cleveland.

In terms of outstanding costs, it was confirmed that there were no outstanding invoices from the Force's local football clubs.

**ACTION** – *The information was noted.*

### **PCC Scrutiny Questions**

2. **Brexit – Police Contingency Planning** - The PCC sought a full briefing on operational readiness to include current risk and resourcing impacts bearing in mind the threshold for central funding.

The PCC asked the ACC what the current state was with regards to Brexit. The ACC explained that we continued to attend local resilience forum meetings, review national guidance and local needs assessments were being implemented.

**ACTION** – *The information presented was noted.*

### **PCC Scrutiny Questions**

3. **Proceeds of Crime** - How much has the Force received from Proceeds of Crime – to include gross and net income.

The PCC asked the CFO from the force what the figures looked like for this year. She explained that we have received no funding from the Home Office this year yet. Last year the force were given £185,000 and by the end of the year it was £512,000.

### **Any other business**

None received.



## Scrutiny, Delivery and Performance Meeting – 18 November 2019

### Questions

**As a result of the information sent to the PCC's office by the Force the following questions have been developed for this meeting regarding the Police and Crime Plan objective – Reducing Offending and Re-Offending.**

1. Following the introduction of the Victims Code of Practice (VCOP) template in NICHE, what is the level of VCOP compliance you would expect by end of financial year?
2. How are offenders being selected for the Integrated Offender Management (IOM) cohort? Through the Cleveland Reducing Re-offending Group issues have been raised through pilot work in Hartlepool that identified where some prolific offenders were not on the IOM cohort.
3. How is the force looking to develop and maximise use of the Liaison and Diversion Service in custody?
4. Has the Standard Operating Procedure for postal requisitions been implemented? How does it seek to protect and safeguard vulnerable victims?
5. How will the Force maximise the use of out-of-court disposals for young people and adults?
6. How will the findings from the HMIP South Tees Youth Offending Inspection in relation to the Youth Triage Scheme be used by the Force to improve service delivery?
7. It has been confirmed that, to date, no action has been taken by the Force in respect of the findings from the 'Pilot study on perpetrators of Child Sexual Exploitation in the North East', how will this research be used to inform future planning and development of specialist capabilities to address the behaviour of Child Sexual Exploitation/ on-line offenders?
8. Can the Force clarify when the new process for Domestic Violence Protection Notices (DVPNs) and Domestic Violence Protection Orders (DVPOs) will be implemented, and what systems will be put in place to monitor use?