



# Commissioning Strategy

2020/21 - 2021/22



# Foreword from the PCC

This Commissioning Strategy sets out the approach and principles by which I will commission services or provide grants across Cleveland to support the delivery of my Police and Crime Plan.

The current COVID-19 crisis has been unprecedented in how every-day life has changed. Its consequences are felt by all service providers in every sector, from the largest such as Cleveland Police, to the smallest community group trying to do good things and make a difference.

Working with local agencies and commissioners, we all require services that deliver in the local area to support the most vulnerable people in society, divert and educate young people and provide essential treatment for issues such as mental health, drugs and alcohol. I am responsible for bringing agencies together to identify where it would be beneficial to share funding and create the best value we can for the services that we need including thinking differently or finding new ways by which those services can be delivered effectively. This includes considering service from every sector including voluntary and third sector, to play a part in responding to the outcomes our communities need.

I remain concerned about the impact of COVID-19 and the subsequent lifting of



restrictions will have on vulnerable adults and children and need for services to continue and/or increase. I am committed to supporting local service providers in exploring every option available to keep them sustainable during this period, including taking advantage of national support and working with them and other partners to pursue funding opportunities, where I am limited in providing funding locally.

The framework further clarifies the available funding I have to commission services and the process we go through to identify the greatest need.

I am proud to be able to support a range of

organisations or local groups who can help people keep safe, make positive life choices and get the help they need. I see the difference made every day and the outcomes that are achieved - including how much the public and vulnerable people value these services.

**Barry Coppinger**  
**Police & Crime Commissioner**  
**for Cleveland**



# Introduction

The Police and Crime Commissioner for Cleveland has two types of funding streams which are used to commission projects and initiatives:

## 1. PCC Community Safety Fund

The Police and Crime Commissioner receives funds from central



government to distribute to organisations and groups who are committed to improving community safety in Cleveland.

In accordance with Section 143 of the Antisocial Behaviour, Crime and Policing Act 2014, all awards from this fund must address one or more of the following:

- » Crime and disorder reduction, including antisocial behaviour, in communities and neighbourhoods
- » Reducing the misuse of drugs, alcohol and other substances
- » Reducing re-offending

- » Helping victims, witnesses or other people affected by crime and antisocial behaviour (where services are not already being commissioned by the PCC)

## 2. Police Property Act Fund

The Police Property Act Fund is created from the sale of recovered stolen goods or property where the owners are not known and cannot be traced.

The Police and Crime Commissioner will consider applications from local voluntary and community groups who are working for charitable purposes to improve the lives of people living within the Cleveland area.

Applicants can apply for either one-off or long term funding and must be able to demonstrate that the project or initiative meets one or more of the Police and Crime Commissioner's priorities.

	Forecasts			
	2020/21	2021/22	2022/23	2023/24
<b>Commissioned Services</b>	<u>£000s</u>	<u>£000s</u>	<u>£000s</u>	<u>£000s</u>
Community Safety Initiatives	966	968	969	971
Victims and Witnesses Services	1,269	1,272	1,431	1,433
<b>Total Planned Expenditure</b>	<b>2,235</b>	<b>2,240</b>	<b>2,400</b>	<b>2,405</b>



# Commissioning Principles

The Office of the Police and Crime Commissioner for Cleveland strives to achieve best value for money for the public purse, and as such have developed 10 principles to which we work to when looking to commission services for our community:-

1. Our starting position will be to co-commission with local partner agencies and third sector (such as local authorities, emergency service partners or charitable organisations).
2. We will use an evidenced based approach to assess local need and conduct our commissioning.
3. We will be innovative, making sure that victims needs are at the centre of our services.
4. Work with industry experts to help us develop a whole system approach to problem solving.
5. Allocate funding in a fair and transparent way, against prioritised local demand and need.
6. Work with potential provider organisations (including those from the third sector and local experts) well in advance of commissioning new services, to determine and set priority outcomes.
7. We will be supportive to the existing funding constraints, making the best use of shared assets, resources and information.
8. Our commissioning will be clear on expected performance outcomes, and be transparent and open to scrutiny.
9. We will seek feedback from our service users, communities and providers in order to continuously improve.
10. Regularly horizon scan to look for national funding opportunities which could benefit our local community.

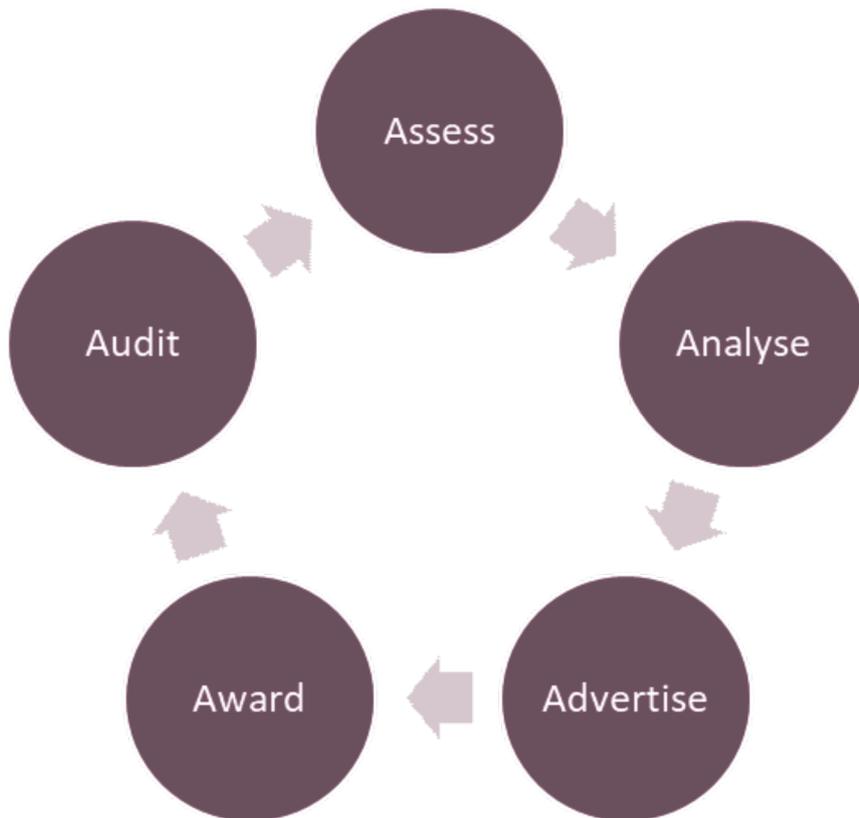




# Understanding Need

Understanding our community is at the forefront of our commissioning process. Using intelligent data collation, alongside evidenced community demand and pressures, we aim to commission services that provide resource to those areas who need it the most.

This is an ongoing processes that ensures we can change our commissioning dynamics in order to service the varying landscape of demand and collaborative opportunities with partners and the third sector.



There are essentially 5 stages to our commissioning process:

1. **Assess** – What is the need / demand?
2. **Analyse** – How can this need be addressed, and what opportunities are there for collaboration with local partner agencies and third sector bodies
3. **Advertise** – Tender services in a competitive and open market
4. **Award** – Appoint the most advantageous service provider, providing a clear and transparent decision record form demonstrating the rational
5. **Audit** – Generate an ongoing schedule of review and scrutiny



# 2020/2021 Commissioning Priorities

## **Domestic Abuse**

Agreeing a cohesive approach and co-commissioning services with our local authorities, with the aim of providing the best response possible to victims of domestic abuse within our community.

## **BAME (Black, Asian & Minority Ethnic) Support**

Moving to co-commissioned model, enabling joint contract meetings with our Local Authorities.

## **Victim Referral Services**

We will test innovative and alternative approaches to inform a new victims' model. This will enable the development of an enhanced, intergrated service with partner agencies and facilitate Cleveland Police to embed those services within the force control room.

## **Sexual Assault Referral Services (SARC)**

Joint commissioning a regional SARC service in conjunction with NHS England, Northumbria, Cumbria and Durham to enable a better regional approach to support victims of sexual assault

## **Independent Sexual Violence Advisors (ISVA)**

Following success in obtaining Ministry of Justice funding, we are engaging with local partners to commissioning ISVA services for the benefit of victims of sexual violence.

## **Restorative Justice**

Look to work collaboratively and co-commission services with probation services, to bring victims and perpetrators together to find a positive outcome for both.



# 2020-2022 Development Priorities

Looking ahead to areas of development over the coming years, the Office of the Police and Crime Commissioner for Cleveland have established the following priorities and areas of expansion for our region. These areas of focus will act as a starting point to working collaboratively with our partner agencies to ensure services delivered to our community reflect those identified needs.

## **Victims**

- » Create a Tees-wide approach to domestic abuse service provisions
- » Understanding the demand and impacts of Human Trafficking within our region
- » Supporting the transfer of Criminal Justice Unit (CJU) Witness Care services to Cleveland Police
- » Development of a long term, embedded victims and witnesses hub
- » Creating a commissioners forum for sexual violence services within Cleveland)

## **Consultation & Engagement**

- » Continue to support 'Show Racism the Red Card'
- » Aiming to reduce levels of hate crime by bringing our partners together for a cohesive approach, and supporting victims through the process
- » Supporting 'Citizens in Policing' (through neighbourhoods policing)
- » Further partnership embedment of our multi agency information sharing platform 'E-CINS'

## **Working Together to Make Cleveland Safer**

- » Local Safeguarding Children's Board (LSCB) – further development of services to keep children safe, working with agencies such as the Youth Offending Service and NHS England.

## **Offending**

- » Appropriate Adults (AA) services – working with Cleveland Police to manage the demand for AA services within custody
- » Youth offending – evaluate outcomes of existing programmes to further inform a future model.
- » Youth Endowment Fund – Success in obtaining national funding means we will work with local partner agencies to reduce reoffending, by providing supportive services aimed specifically at 10-14 year olds.
- » Local Authority youth outreach schemes – we will look to obtain further funding specific to youth outreach programmes, and evaluate their outcomes and success within the community.
- » Review and improve 18-24 diversionary services with partner agencies
- » Early Intervention Officers and violence prevention mentoring - deliver a pilot scheme which includes violence prevention mentors.
- » Tees-wide serious violence strategy – create a Tees-wide partnership approach with the aim of reducing serious violence cases.
- » Safer Streets Fund – Work with local housing providers in identifying hotspot areas and looking to generate potential targeted solutions for those troubles areas
- » Continue to support and review the Heroin Assisted Treatment (HAT) programme

## **Securing the Future of Our Communities**

- Further support and development of our:-
- » Police Cadets
  - » Mini Police
  - » Volunteers



# Contact Us

If you would like to contact our office about any of the detail covered within this strategy; or would like to know more about how to apply for funding, please visit our website or contact our office using one of the below options:



[www.cleveland.pcc.police.uk/  
Decisions/Apply-for-PCC-Funding](http://www.cleveland.pcc.police.uk/Decisions/Apply-for-PCC-Funding)



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