

DENNIS, Simon (C8527)

From: DENNIS, Simon (C8527)
Sent: 26 March 2015 14:01
To: BAGE, John (C6616)
Cc: DENNIS, Simon (C8527)
Subject: FW: FOI request [RESTRICTED] [NOT PROTECTIVELY MARKED]

From: DENNIS, Simon (C8527)
Sent: 26 March 2015 09:37
To: 'Sampson, Fraser'
Cc: Owen, Isabel; Cowburn, Dee; Reid, Julie; BAGE, John (C6616)
Subject: RE: FOI request [RESTRICTED] [NOT PROTECTIVELY MARKED]

Fraser

Thank you. We will do so. Although not strictly falling within the terms of the request, I am sure that this will assist the requester to fully understand and contextualise the email from PCC Salmon.

We will be finalising and despatching the response and disclosure today.

Kind regards

Simon



Simon Dennis
Chief of Staff (Chief Executive & Monitoring Officer)
Office of the Police & Crime Commissioner for Cleveland
Police Headquarters
Ladgate Lane
Middlesbrough TS8 9EH
(Sat Nav Postcode: TS5 7YZ)

Tel: 01642 301467
Mobile: 07525 409026
Email: simon.dennis@cleveland.pnn.police.uk
Website: www.cleveland.pcc.police.uk

From: Sampson, Fraser
[mailto:Fraser.Sampson@westyorkshire.pcc.pnn.gov.uk]
Sent: 26 March 2015 09:13
To: DENNIS, Simon (C8527)
Cc: Owen, Isabel; Cowburn, Dee; Reid, Julie
Subject: FW: FOI request [RESTRICTED] [NOT PROTECTIVELY MARKED]

Dear Simon

Regarding our telephone conversation yesterday and the below, it might be helpful if Barry wanted to include the approved minutes of the meeting of the NPAS strategic Board which sat the day after Chris Salmon's email. I have provided this under separate cover and I think it helps to set out both the context in which PCC Salmon's email was sent and the way in which its content was addressed by the board.

I hope this is helpful.

Best wishes

Fraser

Sent with Good (www.good.com)



MINUTES

NATIONAL POLICE AIR SERVICE (NPAS)
NATIONAL STRATEGIC BOARD (MEETING NUMBER 7)

11 December 2014

PRESENT

NAME	REPRESENTING
Mark Burns-Williamson (MBW) Chair	Police and Crime Commissioner for West Yorkshire police – Lead Local Policing Body
Ch. Supt. Ian Whitehouse (IW)	NPAS Accountable Manager
DCC John Robins (JR)	West Yorkshire Police – Representing T/CC Dee Collins
Sophie Abbott (SA)	T/Chief Finance Officer – West Yorkshire Office of Police and Crime Commissioner
Ollie Dismore (OD)	NPAS Director of Flight Operations
T/Commander Keith Surtees (by phone)	Metropolitan Police Service (CT) – Representing AC Mark Rowley
Anthony Stansfeld (AS)	Police and Crime Commissioner for Thames Valley - South East Region
CC Suzette Davenport (SD) (by Phone)	Gloucestershire Police - South West Region
Ron Ball (RB)	Police and Crime Commissioner for Warwickshire – Central Region
CC David Jones (DJ)	North Yorkshire Police – North East Region
ACC Andy Frost (AF)	Northants Police – Central Region Representing CC Neil Rhodes
CC Mark Polin (MP)	North Wales Police – North West Region
CC Alex Marshall (AM)	CEO College of Policing
Fraser Sampson (FS)	Chief Executive & Solicitor – Office of Police and Crime Commissioner for West Yorkshire
Linda McMullan (LM) (by phone)	Director of Commercial and Finance – Metropolitan Police Service (MPS) (by 'phone)
Supt. Richard Watson (RW)	NPAS Director of Ground Operations
PCC Barry Coppinger (BC)	Police and Crime Commissioner for Cleveland - North East Region
ACC Ian Wiggett (IW)	Greater Manchester Police – IAG Chair

RESTRICTED

Supt Tyron Joyce (TJ)	NPAS Programme Director
ACC David McCall	BTP
John Dwyer (JD)	Police and Crime Commissioner for Cheshire – North West Region
Rachel Watson (RWa)	Home Office –Head of Police Workforce and Capability Unit
Cmdr. David Musker (DM)	Metropolitan Police Service – London Region
Susan Carte (SC)	NPAS Business Development Manager
Mark Reeves (MR)	Financial Accounts and Projects Manager
Melanie Jaundziekars (MJ)	NPAS Secretary

APOLOGIES

NAME	REPRESENTING
PCC Christopher Salmon	Police & Crime Commissioner for Dyfed Powys – South West Region
T/CC Dee Collins	West Yorkshire Police – Lead Local Chief Constable
CC Colette Paul	Bedfordshire Police – South East Region
CC Neil Rhodes	Lincolnshire Police – Central Region
AC Mark Rowley (MR)	Metropolitan Police Service – Counter Terrorism

1. APOLOGIES

Noted and recorded.

MBW opened up the meeting by apologising for the difficulties that had been experienced by some members with the papers and the fact that errors had been made. IW explained that this had been a result of staffing issues which resulted in the papers being sent out late and it was acknowledged that issuing papers two working days before the meeting was not acceptable. This was duly noted and this issue will be addressed. MBW referred to an email from PCC Christopher Salmon, copied to PCC's, which had raised concerns around the papers, together with other matters. While accepting the criticism around the production of papers, MBW did not feel he could accept all of the points in the email.

MBW requested that Declarations of Interest be included on future agendas and asked the Board if there were any Declarations of Interest to which the Board confirmed there were none.

Agreed – that all Declarations of Interest should be included on future agendas.



Police & Crime Commissioner for Cleveland
Cleveland Police Headquarters
Ladgate Lane
Middlesbrough
TS8 9EH

Email: pcc@cleveland.pnn.police.uk
Website: <http://www.cleveland.pcc.police.uk>

Police and Crime Commissioner:
Chief of Staff (Chief Executive & Monitoring Officer):
Chief Constable:

Barry Coppinger
Simon Dennis BA, Solicitor
Jacqui Cheer QPM

Tel: 01642 301653
Tel: 01642 301653
Tel: 01642 301217

25 February 2015

By email

To: Cleveland Councils Leaders & Chief Executives
Chair & Members of Cleveland Police & Crime Panel
Chair & Members of Cleveland Joint Audit Panel
Cleveland MPs

C.c. North East & Yorkshire PCCs & Chief Constables
Chair of NPAS Board
NPAS Chief Operating Officer

Dear Colleague,

National Police Air Services update

The National Police Air Service has provided air services for policing across England and Wales since October 2012. Further background information is available on www.npas.police.uk. Its 18 strong strategic board is made of 6 PCCs, 6 Chief Constables, plus representatives from the Metropolitan Police, British Transport Police and the Home Office. I joined the board at the end of 2014, representing the North East and Yorkshire area, filling a vacancy as requested, with the support of PCC colleagues.

Since 2010 policing has suffered substantial funding reductions from the government under austerity measures, which equates to over 25% out of overall budgets. HMIC recently confirmed this as total cuts of £2.5bn, with every possibility of further reductions in the future. This translates into policing cuts running into hundreds of millions of pounds across the country, impacting on services, including air support. Since 2010 Cleveland has had £37m in cuts from policing budgets; Durham £20m; and Northumbria £118m.

NPAS has operated within this context of reducing services accordingly. At the same time NPAS needs to evaluate how it has operated, what it should be providing, and how the service moves forward. NPAS has reduced costs by 23% during recent years, but now needs to find further financial savings of at least 14% over the next 3 years. This is also to be further reviewed in 12 months time. In broad terms, the budget has gone down from £54m to £44m and now will go down to £36m. Numbers of bases from 29 down to 23 and more recently down to 15. Helicopters down from 30 to 28 to 19. Fixed wing aircraft were at 3 and it is proposed to increase to 4, as they can provide some air support services at cheaper cost than helicopters.

Of the current 23 bases across the country, only 4 are operating 24/7. The future proposals are for 24/7 operation from both Newcastle and Cargate, plus a north facing 24 hour patrolling fixed wing aircraft.

The response times for Cleveland provided by NPAS senior officers are calculated at 20-22 minutes; for Durham from 16-20 minutes; and are estimated journey times from the Newcastle base. These projections are based on the calls for service and other historical information.

Moving forward, I will be taking a close interest in discussions starting in the next few weeks to develop a new financial model for NPAS and will be seeking reductions at the earliest opportunity in terms of Cleveland, and a fair funding model generally. I have already discussed with senior police colleagues in Cleveland operational aspects to the revised model and have received appropriate assurances regarding use of other police assets and resources in future in terms of the streamlined air support service.

I will be monitoring NPAS closely moving forward, including seeking further local discussions where appropriate. I hope this information is of interest and if you have any questions or comments, please get in touch.

Yours sincerely

Barry Coppinger
Police and Crime Commissioner for Cleveland

For details of last week's decision go to:
<http://www.npas.police.uk/news/national-police-air-service-has-confirmed-plans-move-15-base-model>

COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 21 October 2014 13:23
To: HARPE, Jayne (C6776); YATES, Jennifer (C8507)
Subject: FW: Postponement of the NPAS National Conference [NOT PROTECTIVELY MARKED]
Attachments: 01-07102014 NPAS.pdf; ATT00001.txt; ATT00002.htm
Importance: High

Fyi

From: Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]
Sent: 21 October 2014 13:22
Subject: Postponement of the NPAS National Conference [NOT PROTECTIVELY MARKED]
Importance: High

Dear Colleagues

May I confirm that the NPAS National Conference has been postponed as at 07 October 2014.

Please find attached from T/Chief Constable Dee Collins, West Yorkshire Police and Mark Burns-Williamson OBE, Police and Crime Commissioner for West Yorkshire Police with regards to the postponement of the NPAS National Conference. An alternative date is anticipated to be in either November or December, once this has been confirmed we will contact you in due course.

May I ask that any representative that you may have asked to attend is also informed.

Thank you

Kind Regards

Kind Regards

Tina Jackson
Secretary - NPAS
National Police Air Service

- ☎ **Internal:** Ext 22520
- ☎ **External:** 01924 292520
- ✉ **Email:** tina.jackson@westyorkshire.pnn.police.uk
- 📍 **Address:** Admin 2, HQ, Wakefield



COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 10 October 2014 15:48
To: 'markbw2002@yahoo.co.uk'; markburns-williamson@westyorkshire.pcc.pnn.gov.uk
Subject: NPAS

Hi Mark,

Just to confirm, I've spoken to Vera and Ron since we last spoke at the APCC and we're suggesting I take the vacancy for a place from the north east, on basis of being nearest to Wakefield, where I understand meetings are held.

Regards
Barry

COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 10 December 2014 13:03
To: 'Jackson, Tina'; Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mCcall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'
Subject: RE: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Thanks, my papers have finally come through the office this morning, and I've got about 40 minutes between meetings today to have a look through them. I'm busy from 2pm through the rest of the day and well into the evening, and have meetings first thing tomorrow, before setting off. This will be my first meeting of NPAS. My simple view is we need to review overall costs and negotiate down in a phased and structured way.

Regards

Barry Coppinger
PCC for Cleveland

From: Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]
Sent: 10 December 2014 11:44
To: Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; COPPINGER, Barry (C8513); HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk';

'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; Jackson, Tina;
'nora.healy@met.pnn.police.uk'; 'david.mCcall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk';
'andy.frost@northants.pnn.police.uk'
Subject: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Good morning

Please find attached agenda item 2b

Kind Regards

Tina Jackson
Secretary - NPAS
National Police Air Service

☎ **Internal:** Ext 22520
☎ **External:** 01924 292520
✉ **Email:** tina.jackson@westyorkshire.pnn.police.uk
📍 **Address:** Admin 2, HQ, Wakefield



COFPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 11 December 2014 09:27
To: DENNIS, Simon (C8527); PORTER, Michael (C9223); GUDGEON, Glenn (P2212); SPITTAL, Iain (P2439)
Subject: FW: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Fyi

From: Salmon Christopher Police & Crime Commissioner [mailto:christopher.salmon@dyfed-powys.pnn.police.uk]
Sent: 10 December 2014 18:54
To: Burns-Williamson, Mark; 'Annabel.Cowell@mopac.london.gov.uk'; 'opcc@warwickshire.gov.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; COPPINGER, Barry (C8513); 'John.dwyer@cheshire.pnn.police.uk'
Cc: Sampson, Fraser (Fraser.Sampson@westyorkshire.pcc.pnn.gov.uk)
Subject: RE: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Dear Mark,

My apologies for the short notice to cancel this morning. Due to an urgent meeting in Wales now I won't be able to make the Board meeting tomorrow. I have spoken to you and other colleagues to share my views on the papers and agenda.

I would like formally to record areas of serious concern. The Board papers are a disgrace. The minutes are confusing, poorly written and inaccurate. The papers in general are messy and inconsistent. The minutes, for example, do not reflect the tone of discussion about the continuing structural deficit, nor the conclusion, which was to demand a written explanation of why decisions were taken and by whom. They do not record any desire for remedial action which I, for one, expressed. In two years Board members have never been presented with a full set of accounts. This must be rectified before our next budget setting round.

I still find it outrageous that NPAS has spent over £900,000 this year that it was expressly not authorised to spend, which could have been put to other use. This is not a matter of "looking backwards". It is a matter of fundamental accountability. It directly affects our ability to respond to future needs. What are we doing to ensure the problem is not repeated? Is there a Corporate Governance document for NPAS? What are the delegated spending limits, and to whom? Simple control measures might reduce problems in future.

At present I find it very hard to justify to PCCs in my area the money they are already spending on NPAS, still less any increase which might be sought in future. I am not prepared to support the status quo any longer. These are issues we could, and should, resolve regardless of the Met's decision or any other work. NPAS will achieve little operational, and it certainly won't save money, without proper management processes in place.

I am sorry I am not able to make these points in person at the meeting. I hope we can see real progress on a thorough review of governance by the next meeting in the New Year.

Yours ever,

Chris

Christopher Salmon

Comisiynydd, Swyddfa Comisiynydd Heddlu a Throseddu
Commissioner, Police & Crime Commissioner's Office

Rhif ffôn/Phone: 01267 226440
[website](#) | [twitter](#) | [facebook](#)

From: Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]

Sent: 10 December 2014 10:14

To: Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; 'barry.coppinger@cleveland.pnn.police.uk'; 'jayne.harpe@cleveland.pnn.police.uk'; 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; ACPO CC PA Stephanie Arton; ACPO CC PA Stephanie Arton; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; Jackson, Tina; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'

Subject: FW: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Good morning

I have resent the attached papers as a couple of email addresses have not accepted the message. Please accept my apologies for any inconvenience caused.

Please find attached Agenda and papers for the National Strategic Board Meeting 11 December 2014 to take place at : Operation Support, Sovereign House, Carr Gate, Bradford, Wakefield, WF2 0QD.

Lunch and refreshments will be provided from 12pm.

Agenda and Items 2 – 4 attached

Email with more attachments to follow.

Kind Regards

Tina Jackson
Secretary - NPAS
National Police Air Service

☎ Internal: Ext 22520

External: 01924 292520
Email: tina.jackson@westyorkshire.pnn.police.uk
Address: Admin 2, HQ, Wakefield



From: Jackson, Tina

Sent: 05 December 2014 18:05

To: 'Alex Marshall'; 'Angela Day'; 'Anthony Stansfield'; 'Bernard Hogan-Howe'; Burns-Williamson, Mark; Carte, Susan; 'Christopher Salmon'; 'Claire Craven-Griffiths'; 'Colette Paul'; 'David Jones'; Dismore, Oliver; Gilmore, Mark; 'John Dwyer'; 'Leanne Slater'; 'Linda Richards'; 'Lynda McMullan'; 'Marcus Cator'; 'Mark Rowley'; 'Michaela Freeman'; 'Neil Matthews'; 'Neil Rhodes'; 'Richard Watson'; 'Ron Ball'; Sampson, Fraser; 'Shaun Wright'; 'Simon Efford'; 'Suzette Davenport'; Watson, Richard; Whitehouse, Ian; 'Ziggy McDonald'; Joyce, Tyron; Reeves, Mark; 'Mark.Rowley@met.pnn.police.uk'; 'Peter.Spreadbury@homeoffice.gsi.gov.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'cressida.dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; Collins, Dee; 'norah.healy@met.pnn.police.uk'; 'Ian.Wiggett@gmp.pnn.police.uk'; 'paul.crowther@btp.pnn.police.uk'; Robins, John

Subject: NPAS National Strategic Board [NOT PROTECTIVELY MARKED]

Good afternoon

Please find attached Agenda and papers for the National Strategic Board Meeting 11 December 2014 to take place at : Operation Support, Sovereign House, Carr Gate, Bradford, Wakefield, WF2 0QD.

Lunch and refreshments will be provided from 12pm.

Agenda and Items 2 – 4 attached

Email with more attachments to follow.

(papers are restricted)
Kind Regards

Tina Jackson
Secretary - NPAS
National Police Air Service

Internal: Ext 22520
External: 01924 292520
Email: tina.jackson@westyorkshire.pnn.police.uk
Address: Admin 2, HQ, Wakefield



Ni ddylid trin e-bost ar y rhyngwyd fel dull diogel o gyfathrebu. Mae Heddlu Gogledd Cymru yn monitro'r holl negeseuon e-bost a drosglwyddir ar y rhyngwyd yn ogystal â'u cynnwys.

Dim ond er sylw'r sawl y'i cyfeiriwyd hi ato/ati y bwriedir y neges hon. Os ydych yn derbyn y neges hon mewn camgymeriad, gadewch i'r sawl a'i gyrodd wybod a dilëwch hi oddi ar eich system. Gall defnyddio neu ddatgelu cynnwys y neges hon heb ganiatâd fod yn anghyfreithlon. Efallai nad yw'r farn a fynegir yn y ddogfen yn bolisi swyddogol. Diolch i chi am eich cydweithrediad.

Heddlu Gogledd Cymru

Internet e-mail is not to be treated as a secure means of communication. North Wales Police monitor all Internet e-mail activity and content.

This communication is intended for the addressee(s) only. Please notify the sender if received in error and erase from your system. Unauthorised use or disclosure of the content may be unlawful, Opinions expressed in this document may not be official policy. Thank you for your co-operation.

North Wales Police

E-MAIL CONFIDENTIALITY STATEMENT

This e-mail and any files transmitted with it are not necessarily the view of Dyfed-Powys Police. It is intended only for the person or entity named above. If you have received this e-mail in error please notify the originator and erase this e-mail from your system. If you are not the intended recipient or the employer or agent responsible for delivering it to the intended recipient, you are hereby notified that any use, review, dissemination, distribution or copying of the e-mail is strictly prohibited. This e-mail and any files transmitted within it have been checked for all known viruses. The recipient should still check the e-mail and any attachments for the presence of viruses, as Dyfed-Powys Police accepts no liability for any damage caused by any virus transmitted by this e-mail.

DATGANIAD CYFRINACHEDD E BOST

Nid yw'r e-bost hwn nag unrhyw ffeiliau a drosglwyddir gydag ef o angenrheidrwydd yn adlewyrchu barn Heddlu Dyfed-Powys. Bwriedir yr e-bost ar gyfer y person neu'r sefydliad a enwir uchod. Os derbyniwyd yr e-bost hwn trwy gamgymeriad, dylid hysbysu'r anfonydd a dileu'r e-bost oddi ar eich system os gwelwch yn dda. Os na'i fwriadwyd ar eich cyfer chi ac nid chi yw'r cyflogwr na'r asiant sy'n gyfrifol am roi'r e-bost i'r derbynnydd bwriadedig, fe'ch hysbysir gan hyn na chaniateir i chi ddefnyddio, adolygu, lledaenu, dosbarthu na chopio'r e-bost ar unrhyw gyfrif. Archwiliwyd yr e-bost hwn ac unrhyw ffeiliau a drosglwyddir gydag ef am firws. Serch hynny, dylai'r derbynnydd hefyd archwilio'r e-bost a'r ffeiliau sydd ynghlwm am firws oherwydd nid yw Heddlu Dyfed Powys yn derbyn cyfrifoldeb am unrhyw ddi-frod a achosir gan unrhyw firws a drosglwyddir trwy gyfrwng yr e-bost hwn.

Dyfed Powys Police ♦ the lowest levels of recorded crime and highest total detection rate across the whole of England and Wales.

Heddlu Dyfed Powys ♦ y lefelau isaf o droseddau a recordiwyd a ♦r gyfradd ddatrys uchelaf ar draws Cymru a Lloegr gyfan.

COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 21 October 2014 13:23
To: HARPE, Jayne (C6776); YATES, Jennifer (C8507)
Subject: FW: Postponement of the NPAS National Conference [NOT PROTECTIVELY MARKED]
Attachments: 01-07102014 NPAS.pdf; ATT00001.txt; ATT00002.htm
Importance: High

Fyi

From: Jackson, Tina [<mailto:Tina.Jackson@westyorkshire.pnn.police.uk>]
Sent: 21 October 2014 13:22
Subject: Postponement of the NPAS National Conference [NOT PROTECTIVELY MARKED]
Importance: High

Dear Colleagues

May I confirm that the NPAS National Conference has been postponed as at 07 October 2014.

Please find attached from T/Chief Constable Dee Collins, West Yorkshire Police and Mark Burns-Williamson OBE, Police and Crime Commissioner for West Yorkshire Police with regards to the postponement of the NPAS National Conference. An alternative date is anticipated to be in either November or December, once this has been confirmed we will contact you in due course.

May I ask that any representative that you may have asked to attend is also informed.

Thank you

Kind Regards

Kind Regards

Tina Jackson
Secretary - NPAS
National Police Air Service

☎ **Internal:** Ext 22520
☎ **External:** 01924 292520
✉ **Email:** tina.jackson@westyorkshire.pnn.police.uk
📍 **Address:** Admin 2, HQ, Wakefield





Mark Burns-Williamson OBE
Police and Crime Commissioner for West Yorkshire
Ploughland House
62 George Street
Wakefield WF1 1DL



Office of the
**Police & Crime
Commissioner**
West Yorkshire

My Reference: 02-17122014

Your Reference:

17 December 2014

Dear Colleagues

I write to you in my capacity as Chair of the National Police Air Service (NPAS) Strategic Board. Following the Board meeting for NPAS held on 11 December 2014, it was agreed that information and decisions regarding the NPAS budget and charges should be communicated to you all as well as Board members to assist with planning and expectations.

Firstly, I am pleased to advise you that the revenue budget for NPAS for 2014/15 will meet the planned savings targets. Unlike last year, this is without revenue support from the Home Office and has been achieved through procurement savings, one off and new income streams and increased use of capital funds. There will be a degree of underspend which is dependent on the continued programme of adoption of remaining forces into the service, but current indications are that these are due to join. The Board have agreed to use this underspend to fund the resources required to implement Phase 2 of NPAS.

In relation to the budget going forward, and so as to provide a financial context for the service to operate within, the Board also proposed that the NPAS budget should have an ambition to deliver between 5-7% savings annually covering the next CSR period. The financial year 2015/16 would be the start of that process and savings would be expected to start to be delivered in year. A further Strategic Board meeting is planned for 29 January 2015 where operational modelling work, (including received change requests for hours), will be married up with the budget aims so that the future NPAS purpose and structure and a transition plan can be decided on for Phase 2.

It is important to note that from the 2009/10 base line there has been a 23% saving in revenue costs in England and Wales amounting to £12.8m for air support. However, it is recognised that the financial pressures faced by policing mean that by necessity NPAS should look at achieving further savings through developing a new operating model.

Tel No: 01924 294000

Email: markburns-williamson@westyorkshire-pcc.gov.uk

Fax No: 01924 294008

www.westyorkshire-pcc.gov.uk

/Office of the Police and Crime Commissioner @WestYorksOPCC

When this new configuration is determined, the pricing model work can then be re-profiled against this new structure and budget. It is highly unlikely that a new pricing model will be agreed in time for implementation in 2015/16 and for budgeting purposes I recommend that you base your NPAS costs on the charges currently in place whilst we move towards achieving further savings. I recognise that this is not the ideal position to be in, but assure you that we are working hard to deliver a satisfactory outcome for all.

If you have any queries with regards to the content of this letter, please could you direct them to the regional representative on the NPAS Board who will provide a consolidated input to the January Board meeting for any issues and concerns that you have. Following that Board, further communication will be provided on the decisions made, plans and expected outcomes.

Yours sincerely



Mark Burns-Williamson
Police and Crime Commissioner for West Yorkshire

COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 27 January 2015 09:50
To: NICKLESS, Simon (P2440)
Subject: FW: NPAS Simulation Modelling [NOT PROTECTIVELY MARKED]
Attachments: 01-23012015 - New Model forwarding letter 200115.docx.pdf; Copy of 14 Percent Option NPAS Simulation Results Summary (colour) Final.xlsx; Copy of 21 Percent Option NPAS Simulation Results Summary (colour) Final.xlsx; Copy of 28 Percent Option NPAS Simulation Results Summary (colour) Final.xlsx; ATT00001.txt; ATT00002.htm

Fyi
Barry

From: Jaundziekars, Melanie [mailto:melanie.jaundziekars@westyorkshire.pnn.police.uk]
Sent: 23 January 2015 16:13
To: NPAS Regional Managers; NPAS SLT; 'sue.mountstevens@avonandsomerset.pnn.police.uk'; 'olly.martins@bedfordshire.pnn.police.uk'; 'graham.bright@cambs.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; COPPINGER, Barry (C8513); 'pcc@cumbria.police.uk'; 'pcc.alan.charles@derbyshire.pnn.police.uk'; 'opcc@devonandcornwall.pnn.police.uk'; 'pcc@dorset.pnn.police.uk'; 'ron.hogg@durham-pcc.gov.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'pcc@essex.pnn.police.uk'; 'pcc@gloucestershire.pnn.police.uk'; 'police.commissioner@gmpcc.org.uk'; 'ian.johnston@gwent.pnn.police.uk'; 'opcc@hampshire.pnn.police.uk'; 'commissioner@herts.pnn.police.uk'; 'pcc@humberside.pnn.police.uk'; 'ann@annbarnespcc.kent.pnn.police.uk'; 'commissioner@lancashire-pcc.gov.uk'; 'police.commissioner@leicestershire.pnn.police.uk'; 'lincolnshire-pcc@lincs.pnn.police.uk'; 'jane.kennedy@merseysidepcc.info'; 'opccn@norfolk.pnn.police.uk'; 'commissioner@northantspcc.pnn.police.uk'; 'Vera.Baird@northumbria-pcc.gov.uk'; 'Winston.Roddick@nthwales.pnn.police.uk'; 'pcc@northyorkshire-pcc.gov.uk'; 'paddy.tipping4014@nottinghamshire.pnn.police.uk'; 'alun.michael@south-wales.pnn.police.uk'; 'thepcc@southyorkshire-pcc.gov.uk'; 'pcc@staffordshire.pcc.pnn.gov.uk'; 'tim.passmore@suffolk.pnn.police.uk'; 'surreypcc@surrey.pnn.police.uk'; 'katy.bourne@sussex-pcc.gov.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'bill.longmore@westmercia.pnn.police.uk'; 'wmpcc@west-midlands.pnn.police.uk'; Burns-Williamson, Mark; 'angus.macpherson@wiltshire.pnn.police.uk'; 'chief.constable@avonandsomerset.pnn.police.uk'; 'colette.paul@bedfordshire.pnn.police.uk'; 'simon.parr@cambs.pnn.police.uk'; 'david.whatton@cheshire.pnn.police.uk'; 'adrian.leppard@cityoflondon.police.uk'; CHEER, Jacqui (P2438); 'jeremy.graham@cumbria.pnn.police.uk'; 'mick.creedon2818@derbyshire.pnn.police.uk'; 'shaun.sawyer@devonandcornwall.pnn.police.uk'; 'chief.constable@dorset.pnn.police.uk'; 'michael.barton@durham.pnn.police.uk'; 'simon.prince@dyfed-powys.pnn.police.uk'; 'Chief.constable@essex.pnn.police.uk'; 'Jo.Allsopp@gloucestershire.pnn.police.uk'; 'peter.fahy@gmp.pnn.police.uk'; 'jeff.farrar@gwent.pnn.police.uk'; 'acpo.secretariat@hampshire.pnn.police.uk'; 'andy.bliss@herts.pnn.police.uk'; 'justine.curran@humberside.pnn.police.uk'; 'cc@kent.pnn.police.uk'; 'steve.finnigan@lancashire.pnn.police.uk'; 'Simon.cole@leicestershire.pnn.police.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'chief@merseyside.pnn.police.uk'; 'bernard.hogan-howe@met.police.uk'; 'baileysr@norfolk.pnn.police.uk'; 'adrian.lee@northants.pnn.police.uk'; 'susan.sim.7007@northumbria.pnn.police.uk'; 'mark.polin@nthwales.pnn.police.uk'; 'dave.jones@northyorkshire.pnn.police.uk'; 'command@nottinghamshire.pnn.police.uk'; 'peter.vaughan@south-wales.pnn.police.uk'; 'David.Crompton@southyorks.pnn.police.uk'; 'michael.cunningham@staffordshire.pnn.police.uk'; 'douglas.paxton@suffolk.pnn.police.uk'; 'owens3294@surrey.pnn.police.uk'; 'giles.york@sussex.pnn.police.uk'; 'sara.thornton@thamesvalley.pnn.police.uk'; 'Andy.Parker@warwickshire.pnn.police.uk'; 'chief@westmercia.pnn.police.uk'; 'chris.sims@west-midlands.pnn.police.uk'; Office of the Chief Constable; 'patrick.geenty@wiltshire.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'
Cc: Rook, Nicholas; Disley, Susan; Joyce, Tyrone; Whitehouse, Ian
Subject: NPAS Simulation Modelling [NOT PROTECTIVELY MARKED]

SENT ON BEHALF OF CHIEF SUPERINTENDENT IAN WHITEHOUSE, NPAS ACCOUNTABLE MANAGER

Dear Police and Crime Commissioner /Chief Constable

As lead Force for the National Police Air Service (NPAS), WYP was asked by the NPAS National Strategic Board which includes PCC and CC representatives from each of the six regions to consider the implications of reducing the service's revenue budget in line with the anticipated CSR budget cuts.

As result of this request, WYP has built and developed a simulation model and undertaken a detailed analysis of these cuts using the model which examines the implications of a 14%, 21% and 28% reduction in cost. The simulation model has used the previous year's demand profile to assess the implications of such cuts and how it would impact on the current service. This was achieved by amending: the number of rotary aircraft; the number of fixed wing aircraft; and the number / location of bases.

The outputs from this exercise are attached and show three scenarios which achieve the set targets. The tables and graphs show the potential impact of these changes on both a regional and Force level. Please note that the models are not a 100% representations of the real world but should be seen as an indicator of the potential service levels following implementation of the preferred model.

The attached three model outputs will be considered at the forthcoming National Strategic Board (29th January 2015) where your representatives will be asked to identify their preferred option i.e. NPAS to remain its current format, a 14% savings model, a 21% savings model or a 28% savings model.

Regards

Ian



Ian Whitehouse
Chief Superintendent
NPAS Accountable Manager
PO Box 9, Laburnum Road
Wakefield
WF1 3QP
01924 292520
07760170884

From: COPPINGER, Barry (C8513)

To: NICKLESS, Simon (P2440)

CC:

Date: 1/27/2015 4:23:32 PM

Subject: FW: NPAS National Strategic Board Presentation - 29 January 2015 [NOT PROTECTIVELY MARKED]

Fyi

From: Jaundziekars, Melanie [mailto:melanie.jaundziekars@westyorkshire.pnn.police.uk]
Sent: 27 January 2015 13:22
To: Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsoop@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'Douglas.Paxton@suffolk.pnn.police.uk'; COPPINGER, Barry (C8513); HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'ian.wiggett@gmp.police.uk'; 'ian.wiggett@gmp.pnn.police.uk'; 'alwyn.davidson@gmp.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'; 'barbara.masters@wiltshire.pnn.police.uk'; 'stephen.barry@sussex.pnn.police.uk'; 'Scanlan Jonathan'
Subject: NPAS National Strategic Board Presentation - 29 January 2015 [NOT PROTECTIVELY MARKED]

Sent on behalf of Mark Burns- Williamson, NPAS Chair/Police and Crime Commissioner West Yorkshire Police and Dee Collins T/Chief Constable West Yorkshire Police

Dear Colleagues,

We are aware that a number of members are either seeking to 'dial in' to the meeting or are sending representatives to the meeting on their behalf.

To ensure every member is able to inform the discussion on 29 January please find the slides that will be presented to those present on the day.

This is not additional information to be considered prior to the event but is a summary of the papers that Chief Officer Teams and Commissioners have already received.

Regards

Ian

Ian Whitehouse
Chief Superintendent
NPAS Accountable Manager
PO Box 9, Laburnum Road
Wakefield
WF1 3QP
01924 292520
07760170884

COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 02 February 2015 12:14
To: 'Jaundziekars, Melanie'; Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsopp@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'Douglas.Paxton@suffolk.pnn.police.uk'; HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'ian.wiggett@gmp.police.uk'; 'ian.wiggett@gmp.pnn.police.uk'; 'alwyn.davidson@gmp.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'; 'barbara.masters@wiltshire.pnn.police.uk'; 'stephen.barry@sussex.pnn.police.uk'; 'Scanlan Jonathan'
Cc: HARPE, Jayne (C6776); YATES, Jennifer (C8507)
Subject: RE: NPAS National Strategic Board Presentation - 29 January / North East PCCs/senior police officers presentation & discussion

Dear Mark & NPAS colleagues,

Further to discussions at the board meeting last week, I am writing to confirm my agreed request that senior officer(s) from NPAS, together with technical officer(s) who developed the model, attend a presentation to the North East. My proposal, which I've begun to discuss with NE PCCs and senior officers, is between now and next board meeting on 19th February NPAS attend a local presentation, which I'll host and chair as NE board re at Cleveland Police HQ, where NPAS can explain rationale behind model and proposals so far. This will give PCCs and senior police officers in the North East the opportunity to scrutinise the proposals in appropriate detail. This should include confirming whether Durham/Tees Valley (DTV) base is proposed to remain, giving the North East and Cumbria 2 bases out of the proposed national allocation.

My intention would be allowing an hour for presentation, questions, followed by a discussion within the North East & Cumbria re our options going forward.

You may recall I raised concerns at the board, from a North East perspective if DTV goes, in terms of the substantial distance between Newcastle and Wakefield; the significant increase in response times which we believe to be up to 1/2hr for Cleveland and Durham in particular. You will also recall I raised concerns re the inequity of the funding model from Cleveland's point of view, in that we are currently paying around £1.4m/2.8% of costs of NPAS, when we have less than 1% of the population and receive around 1.1% of the overall policing budget.

Wakefield
WF1 3QP
01924 292520
07760170884

COPPINGER, Barry (C8513)

From: Joyce, Tyron <tyron.joyce@westyorkshire.pnn.police.uk>
Sent: 02 February 2015 14:04
To: COPPINGER, Barry (C8513)
Cc: Jaundziekars, Melanie; Whitehouse, Ian
Subject: RE: NPAS National Strategic Board Presentation - 29 January / North East PCCs/senior police officers presentation & discussion [NOT PROTECTIVELY MARKED]

Good Afternoon Sir,

I am more than happy to attend with Martin my Programme Manager and Gail the Analyst behind this work. I will also seek to bring Nick Rook, the new Operations Centre Manager who will explain his new role and the development of this function.

Mel, our p/a will contact you shortly to establish your available dates. Should you wish I am more than happy to come to your office for a 'pre meet' to ensure that the meeting meets your needs and you are thoroughly briefed.

Tyron

Superintendent
Programme Director
West Yorkshire Police
National Police Air Service

Mob:07736 172914

Please Note: I have no expectation that you will answer this e mail outside of duty hours unless operationally necessary

-----Original Message-----

From: COPPINGER, Barry (C8513) [Barry.Coppinger@cleveland.pnn.police.uk]
Sent: Monday, February 02, 2015 12:14 PM GMT Standard Time
To: Jaundziekars, Melanie; Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk';

'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk';
'jo.allsope@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk';
'Linda.Richards@thamesvalley.pnn.police.uk'; 'Douglas.Paxton@suffolk.pnn.police.uk'; HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk';
'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk';
'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk';
'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk';
'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk';
'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk';
'Simon.Efford@apccs.pnn.police.uk'; 'ian.wiggett@gmp.police.uk'; 'ian.wiggett@gmp.pnn.police.uk';
'alwyn.davidson@gmp.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk';
'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk';
'barbara.masters@wiltshire.pnn.police.uk'; 'stephen.barry@sussex.pnn.police.uk'; 'Scanlan Jonathan'
Cc: HARPE, Jayne (C6776); YATES, Jennifer (C8507)
Subject: RE: NPAS National Strategic Board Presentation - 29 January / North East PCCs/senior police officers presentation & discussion

Dear Mark & NPAS colleagues,

Further to discussions at the board meeting last week, I am writing to confirm my agreed request that senior officer(s) from NPAS, together with technical officer(s) who developed the model, attend a presentation to the North East. My proposal, which I've begun to discuss with NE PCCs and senior officers, is between now and next board meeting on 19th February NPAS attend a local presentation, which I'll host and chair as NE board re at Cleveland Police HQ, where NPAS can explain rationale behind model and proposals so far. This will give PCCs and senior police officers in the North East the opportunity to scrutinise the proposals in appropriate detail. This should include confirming whether Durham/Tees Valley (DTV) base is proposed to remain, giving the North East and Cumbria 2 bases out of the proposed national allocation.

My intention would be allowing an hour for presentation, questions, followed by a discussion within the North East & Cumbria re our options going forward.

You may recall I raised concerns at the board, from a North East perspective if DTV goes, in terms of the substantial distance between Newcastle and Wakefield; the significant increase in response times which we believe to be up to 1/2hr for Cleveland and Durham in particular. You will also recall I raised concerns re the inequity of the funding model from Cleveland's point of view, in that we are currently paying around £1.4m/2.8% of costs of NPAS, when we have less than 1% of the population and receive around 1.1% of the overall policing budget.

I will be sharing this note with colleagues in the North East and would be grateful if you could confirm available dates to attend within the next couple of weeks in order to finalise arrangements.

Regards

Barry Coppinger

Cleveland PCC & NPAS NE board rep

From: Jaundziekars, Melanie [mailto:melanie.jaundziekars@westyorkshire.pnn.police.uk]

Sent: 27 January 2015 13:22

To: Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyrone;
'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk';
'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk';
'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk';
'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk';
'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk';
'jo.allsope@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk';

'Linda.Richards@thamesvalley.pnn.police.uk'; 'Douglas.Paxton@suffolk.pnn.police.uk'; COPPINGER, Barry (C8513); HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'ian.wiggett@gmp.police.uk'; 'ian.wiggett@gmp.pnn.police.uk'; 'alwyn.davidson@gmp.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'; 'barbara.masters@wiltshire.pnn.police.uk'; 'stephen.barry@sussex.pnn.police.uk'; 'Scanlan Jonathan'
Subject: NPAS National Strategic Board Presentation - 29 January 2015 [NOT PROTECTIVELY MARKED]

Sent on behalf of Mark Burns- Williamson, NPAS Chair/Police and Crime Commissioner West Yorkshire Police and Dee Collins T/Chief Constable West Yorkshire Police

Dear Colleagues,

We are aware that a number of members are either seeking to 'dial in' to the meeting or are sending representatives to the meeting on their behalf.

To ensure every member is able to inform the discussion on 29 January please find the slides that will be presented to those present on the day.

This is not additional information to be considered prior to the event but is a summary of the papers that Chief Officer Teams and Commissioners have already received.

Regards

Ian



Ian Whitehouse
Chief Superintendent
NPAS Accountable Manager
PO Box 9, Laburnum Road
Wakefield
WF1 3QP
01924 292520
07760170884

[Are You Interested In Being A Special Constable - Click Here To Find Out More.](#)

This email transmission may contain confidential or legally privileged information and is intended for the addressee(s) only. If you are not the intended recipient, any disclosure, copying, distribution, retention or reliance upon the contents of this e-mail and any attachment(s) is strictly prohibited and may be unlawful.

If you have received this in error, please use the reply function to notify us immediately and permanently delete the email and any attachment(s) from your computer or electronic device.

West Yorkshire Police reserves the rights to routinely monitor incoming and outgoing e-mail messages and cannot accept liability or responsibility for any errors or omissions in the content and, as internet communications should not be considered as secure, for changes made to this message after it was sent.

Any views or opinions expressed in this message may not be those of the West Yorkshire Police.

This email was scanned for viruses by the West Yorkshire Polices' anti-virus services and on leaving the Force was found to be virus and malware free. You must take full responsibility for any subsequent virus or malware checking.

COPPINGER, Barry (C8513)

From: COPPINGER, Barry (C8513)
Sent: 02 February 2015 14:33
To: 'tyron.joyce@westyorkshire.pnn.police.uk'
Cc: 'melanie.jaundziekars@westyorkshire.pnn.police.uk';
'ian.whitehouse@westyorkshire.pnn.police.uk'; HARPE, Jayne (C6776); YATES,
Jennifer (C8507)
Subject: Re: NPAS National Strategic Board Presentation - 29 January / North East
PCCs/senior police officers presentation & discussion [NOT PROTECTIVELY
MARKED]

Tyron
Thanks for your response. I'm heading down to London for APCC meeting, but if you contact Jayne or Jenny in my office they can assist re dates.
Regards
Barry

Cleveland Police (01642) 326326

Please note that any e-mail sent to my address that does not contain RESTRICTED in the header field will be forwarded to my remote device, which is not accredited to handle protectively marked material.

From: Joyce, Tyron [mailto:tyron.joyce@westyorkshire.pnn.police.uk]
Sent: Monday, February 02, 2015 02:04 PM
To: COPPINGER, Barry (C8513)
Cc: Jaundziekars, Melanie <melanie.jaundziekars@westyorkshire.pnn.police.uk>; Whitehouse, Ian <ian.whitehouse@westyorkshire.pnn.police.uk>
Subject: RE: NPAS National Strategic Board Presentation - 29 January / North East PCCs/senior police officers presentation & discussion [NOT PROTECTIVELY MARKED]

Good Afternoon Sir,

I am more than happy to attend with Martin my Programme Manager and Gail the Analyst behind this work. I will also seek to bring Nick Rook, the new Operations Centre Manager who will explain his new role and the development of this function.

Mel, our p/a will contact you shortly to establish your available dates. Should you wish I am more than happy to come to your office for a 'pre meet' to ensure that the meeting meets your needs and you are thoroughly briefed.

Tyron

Superintendent
Programme Director
West Yorkshire Police
National Police Air Service

Mob:07736 172914

Please Note: I have no expectation that you will answer this e mail outside of duty hours unless operationally necessary

-----Original Message-----

From: COPPINGER, Barry (C8513) [Barry.Coppinger@cleveland.pnn.police.uk]

Sent: Monday, February 02, 2015 12:14 PM GMT Standard Time

To: Jaundziekars, Melanie; Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsoop@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'Douglas.Paxton@suffolk.pnn.police.uk'; HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'ian.wiggett@gmp.police.uk'; 'ian.wiggett@gmp.pnn.police.uk'; 'alwyn.davidson@gmp.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'; 'barbara.masters@wiltshire.pnn.police.uk'; 'stephen.barry@sussex.pnn.police.uk'; 'Scanlan Jonathan'

Cc: HARPE, Jayne (C6776); YATES, Jennifer (C8507)

Subject: RE: NPAS National Strategic Board Presentation - 29 January / North East PCCs/senior police officers presentation & discussion

Dear Mark & NPAS colleagues,

Further to discussions at the board meeting last week, I am writing to confirm my agreed request that senior officer(s) from NPAS, together with technical officer(s) who developed the model, attend a presentation to the North East. My proposal, which I've begun to discuss with NE PCCs and senior officers, is between now and next board meeting on 19th February NPAS attend a local presentation, which I'll host and chair as NE board re at Cleveland Police HQ, where NPAS can explain rationale behind model and proposals so far. This will give PCCs and senior police officers in the North East the opportunity to scrutinise the proposals in appropriate detail. This should include confirming whether Durham/Tees Valley (DTV) base is proposed to remain, giving the North East and Cumbria 2 bases out of the proposed national allocation.

My intention would be allowing an hour for presentation, questions, followed by a discussion within the North East & Cumbria re our options going forward.

You may recall I raised concerns at the board, from a North East perspective if DTV goes, in terms of the substantial distance between Newcastle and Wakefield; the significant increase in response times which we believe to be up to 1/2hr for Cleveland and Durham in particular. You will also recall I raised concerns re the inequity of the funding

model from Cleveland's point of view, in that we are currently paying around £1.4m/2.8% of costs of NPAS, when we have less than 1% of the population and receive around 1.1% of the overall policing budget.

I will be sharing this note with colleagues in the North East and would be grateful if you could confirm available dates to attend within the next couple of weeks in order to finalise arrangements.

Regards
Barry Coppinger
Cleveland PCC & NPAS NE board rep

From: Jaundziekars, Melanie [mailto:melanie.jaundziekars@westyorkshire.pnn.police.uk]

Sent: 27 January 2015 13:22

To: Collins, Dee; Burns-Williamson, Mark; Office of the Chief Constable; Kemp, Allison; Whitehouse, Ian; Sampson, Fraser; Abbott, Sophie; Dismore, Oliver; Reeves, Mark; Carte, Susan; Watson, Richard; Joyce, Tyron; 'Cressida.Dick@met.pnn.police.uk'; 'David.Musker@met.pnn.police.uk'; 'mini.jaideep@met.pnn.police.uk'; 'Annabel.Cowell@mopac.london.gov.uk'; 'Lynda.McMullan@met.police.uk'; 'Bernard.Hogan-Howe@met.pnn.police.uk'; 'Neil.Matthews@met.pnn.police.uk'; 'opcc@warwickshire.gov.uk'; 'cherylhayward@warwickshire.gcsx.gov.uk'; 'neil.rhodes@lincs.pnn.police.uk'; 'gary.rooney@lincs.pnn.police.uk'; 'michaela.freeman@lincs.pnn.police.uk'; 'christopher.salmon@dyfed-powys.pnn.police.uk'; 'anne.williams@Dyfed-Powys.pnn.police.uk'; 'jo.allsope@gloucestershire.pnn.police.uk'; 'anthony.stansfeld@thamesvalley.pnn.police.uk'; 'Linda.Richards@thamesvalley.pnn.police.uk'; 'Douglas.Paxton@suffolk.pnn.police.uk'; COPPINGER, Barry (C8513); HARPE, Jayne (C6776); 'Dave.Jones@northyorkshire.pnn.police.uk'; 'Leanne.Slater@northyorkshire.pnn.police.uk'; 'Claire.craven-griffiths@northyorkshire.pnn.police.uk'; 'John.dwyer@cheshire.pnn.police.uk'; 'dawn.brown@cheshire.pnn.police.uk'; 'stephanie.arton@nthwales.pnn.police.uk'; 'ceo@college.pnn.police.uk'; 'catriona.lang@college.pnn.police.uk'; 'Pauline.Pilkington@college.pnn.police.uk'; 'rachel.watson4@homeoffice.gsi.gov.uk'; 'Angela.Day2@homeoffice.gsi.gov.uk'; 'Adrian.Wight@homeoffice.gsi.gov.uk'; 'Simon.Efford@apccs.pnn.police.uk'; 'ian.wiggett@gmp.police.uk'; 'ian.wiggett@gmp.pnn.police.uk'; 'alwyn.davidson@gmp.police.uk'; 'nora.healy@met.pnn.police.uk'; 'david.mccall@btp.pnn.police.uk'; 'keith.surtees@met.pnn.police.uk'; 'andy.frost@northants.pnn.police.uk'; 'barbara.masters@wiltshire.pnn.police.uk'; 'stephen.barry@sussex.pnn.police.uk'; 'Scanlan Jonathan'

Subject: NPAS National Strategic Board Presentation - 29 January 2015 [NOT PROTECTIVELY MARKED]

Sent on behalf of Mark Burns- Williamson, NPAS Chair/Police and Crime Commissioner West Yorkshire Police and Dee Collins T/Chief Constable West Yorkshire Police

Dear Colleagues,

We are aware that a number of members are either seeking to 'dial in' to the meeting or are sending representatives to the meeting on their behalf.

To ensure every member is able to inform the discussion on 29 January please find the slides that will be presented to those present on the day.

This is not additional information to be considered prior to the event but is a summary of the papers that Chief Officer Teams and Commissioners have already received.

Regards

Ian



Ian Whitehouse
Chief Superintendent

NPAS Accountable Manager
PO Box 9, Laburnum Road
Wakefield
WF1 3QP
01924 292520
07760170884

[Are You Interested In Being A Special Constable - Click Here To Find Out More.](#)

This email transmission may contain confidential or legally privileged information and is intended for the addressee(s) only. If you are not the intended recipient, any disclosure, copying, distribution, retention or reliance upon the contents of this e-mail and any attachment(s) is strictly prohibited and may be unlawful.

If you have received this in error, please use the reply function to notify us immediately and permanently delete the email and any attachment(s) from your computer or electronic device.

West Yorkshire Police reserves the rights to routinely monitor incoming and outgoing e-mail messages and cannot accept liability or responsibility for any errors or omissions in the content and, as internet communications should not be considered as secure, for changes made to this message after it was sent.

Any views or opinions expressed in this message may not be those of the West Yorkshire Police.

This email was scanned for viruses by the West Yorkshire Polices' anti-virus services and on leaving the Force was found to be virus and malware free. You must take full responsibility for any subsequent virus or malware checking.

West Yorkshire Police
Headquarters
PO Box 9
Wakefield
WF1 3QP



**National Police
Air Service**

Police and Crime Commissioner
Barry Copping
Cleveland Police Headquarters
Ladgate Lane
Middlesbrough
TS8 9EH

Date 19th September 2014

Dear Commissioner

I am pleased to be able to forward to you a copy of the **first ever annual report produced** by NPAS. As a summary of our first full year of activity it provides an overview of the magnitude of the NPAS operation and the safe, professional service we are providing to police forces and public of England and Wales.

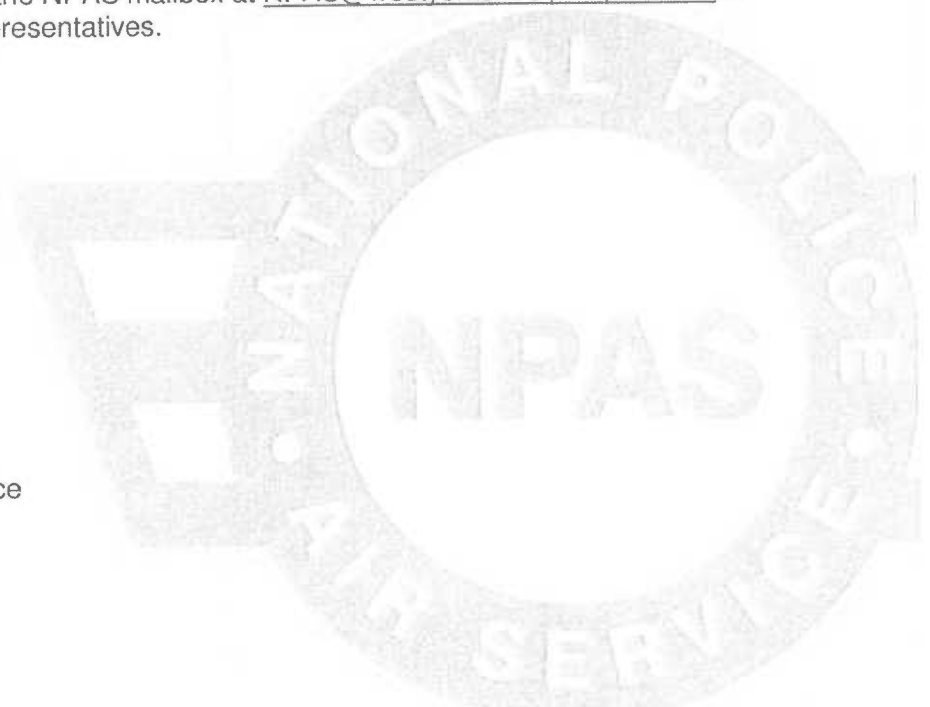
The document is a public facing one being provided to all PCCs, Chief Constables and will be available to download from the soon to be launched NPAS website.

I trust that it provides information that is useful to you, **but should you have any queries** these can be directed to the NPAS mailbox at NPAS@westyorkshire.pnn.police.uk or through your regional representatives.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Ian Whitehouse', is written over a faint, large watermark of the NPAS logo.

Ian Whitehouse
Accountable Manager
National Police Air Service





National Police Air Service (NPAS)

West Yorkshire Police
Headquarters
PO Box 9
Wakefield
WF1 3QP
www.westyorkshire.police.uk/npas

Chief Constable Cheer
Cleveland Police
Shared Service Centre
Ash House
111 Acres
Princeton Drive
Thornaby
Stockton on Tees
TS17 6AJ

Ref: 01-01052014

1 May 2014

Dear Chief Constable Cheer

I write to you in response to your letters to me dated 6 February 2014 and 23 April 2014. I am most grateful for you raising your requirements with me and giving me an opportunity to respond.

I feel it is important to restate that the footprint of air bases across England and Wales was developed and presented by ACPO and the Home Office to Chief Constables Council in October 2010¹ prior to West Yorkshire Police and West Yorkshire Police Authority agreeing to become the policing bodies that hosted the service under a Lead Force Model. The costings and service provision were agreed by the NPIA project and your force and we have endeavoured to provide the service envisaged. West Yorkshire Police are totally committed to improving and providing the service you require and we will do our utmost to work with you to achieve this.

The current service that correlates hours against revenue costs does not take account of how NPAS operates or the costs involved. In acknowledging the under use of hours in your force, I think we are now seeing the results of the NPAS model. When hours were given to forces it was on a best guess using the hours flown as a guide in the year 2010/11 and an uplift of 10% was added. The hours allocated to a force are solely for their use and do not include training, transit or maintenance flights.

NPAS ensures all such flights are as efficient as possible and we are most definitely seeing the benefits of borderless tasking and management control, which consequently ensures we are as efficient as possible.

¹ And agreed with amendments during the NPIA Project



National Police Air Service (NPAS)

West Yorkshire Police
Headquarters
PO Box 9
Wakefield
WF1 3QP
www.westyorkshire.police.uk/npas

As you know myself and ACC White have had a number of discussions on the subject of reducing hours and revenue costs and I welcome the opportunity to use your force as an example when developing a mechanism for the NPAS Strategic Board to consider correlation of operational delivery and finance.

In order to progress this further I intend organising a meeting with the North East Regional Assistant Chief Constable's and selected members of the NPAS Senior Leadership Team to explore the options available to us. I am particularly keen to involve others in the region because I have had a similar request from South Yorkshire Police to reduce their hours and there maybe a knock-on effect to others in the Region.

I trust that you will welcome this opportunity for ACC White to attend at this forum and I hope that we can work out a solution that ensures we deliver a service that supports you in the use of air assets in keeping our communities safer and feeling safe.

Yours sincerely

A handwritten signature in dark ink, appearing to read "Ian Whitehouse". The signature is somewhat stylized and slanted.

Ian Whitehouse
Accountable Manager
National Police Air Service

Cc: Dave Jones, Chief Constable, North Yorkshire Police
Barry Coppinger, Police and Crime Commissioner for Cleveland