Inputs	Ownership		Activities		Mechanism	Immediate/ short term outcomes	Mechanism	Medium term outcomes	Mechanism	Impacts / longer-term outcomes	Home Office outcomes	CURV Vision
Financial - Home Office VRU funding - Matched funding		Identify what data are required from partners	Formalise data requirements: - For analysis - For focusing/ supporting interventions - For evaluation	Identify relevant partners to provide data	Owners/ points of contact named (and sustainability plans in place for when they leave)	Frameworks created for partnership sharing agreements which include what to share, with timelines, named owners responsible, and advice on data quality issues	Frameworks provide a structure that guides the design of data sharing agreements and the identification of key gatekeepers to drive data	All named SVD partners proactively and consistently share relevant data with CURV and between themselves Measures of success:	Network effect of data sharing facilitates partners	CURV catalyses and acts a hub for the proportionate sharing of data between partners named in the Serious Violence duty	Commissioning and delivery of interventions is evidence based.	
VRU model - Examples of other VRUs across the country		Set up data sharing agreements and processes	Draft and agree data sharing docur shared, Timelines for data sharing (contact responsible for data sharing individual moves roles)	(and refresh), Owners/ points of	Processes are established that enable the transfer of relevant data between partners	Measures of success: - Clear and detailed framework outlining what information and data will be shared through the partnership sharing agreements - Timelines established and agreed upon for the sharing of data and information - Comprehensive guidance provided on data quality issues, such as data privacy,	sharing according to agreed timelines. Analysis is reviewed, disseminated, and discussed between	- Clear mapping of all relevant sources of data - Identify (and address) any data gaps - Agree an overarching data sharing arrangement with each partner for all required data - Acquire data at required granularity - Acquire data at required quality	contributing and benefitting equally, which sustains their participation	Measures of success: - The extent to which partners are sharing data with CURV and other named partners in the SV Duty - Quality and relevance of data	 Measures of success: extent to which VRUs worked with partners to commission interventions strategically interventions were commissioned based on identified needs interventions were commissioned based on existing evidence of their 	
Resources - What works toolkit - YEF toolkit		Develop core values	with lawful and - Out - Incl	Itline guidelines for ethical data sharing slude measures to monitor compliance slude way to address non-compliance	Robust monitoring and compliance builds trust between partners sharing data	confidentiality, and security considerations - Agreement from all participating parties on the framework and sharing agreements SNA/ Response Strategy/ additional research to inform understanding SV	stakeholders, and is used to set clear objectives and guide activities to align with most up-to-date information about serious violence.	- Data is updated/refreshed at preferred intervals CURV and partner agencies have a high resolution picture of	CURV research and insight will build consensus	shared - Diversity of partners sharing data - Changes (improvements) in data sharing practices over time	effectiveness contribution to the evidence base through evaluation and monitoring. extent to which interventions were targeted at areas (hotspots) identified extent to which interventions engaged groups/ individuals identified	
- Ethical guidelines Knowledge - Organisational		issues and advise/ support on improving data quality Analyse data (or	data quality checklist)	se-checking analysis, or creating a issues experienced during analysis by follow-up analysis to present a	Consultation on data quality increases consistency and usability of data across agencies	in Cleveland Measures of success: - Analysis products (e.g. SNA, Response strategy, other research outputs understanding SV in Cleveland)	Communicate with SDG about which projects to commission CURV explore	serious violence in Cleveland that is constantly updated Measures of success: - Trends in SV are identified and analysed at high resolution - At risk cohorts are identified at	among partners around what to prioritise and how to address these priorities	Response to violence reflects and is targeted towards the groups/areas that are most at risk (this	 extent to which interventions achieved intended outcomes extent to which interventions were perceived effective by stakeholders (including those it is meant to engage) 	
knowledge - Local intelligence Expertise	Research	commission analysis) to identify groups/ locations/ priority	Offender-based analysis to understanding of serior of the control	stand routes to entering into the	Research methodologies distill a clear understanding of serious violence in Cleveland and the cohorts involved	Create tiered risk grading to identify those who are pre-high-risk before they begin offending. Measures of success: - Tiered risk grading system established and	opportunities to publish academic papers evaluating local interventions and scope the possibility of accessing national funding pots to do so	high resolution - Hot spots are identified at high resolution - The drivers of SV in Cleveland are articulated at high resolution	CURV and partners deploy their resources to address the cohorts/hotspots	includes groups who are high risk or in-need for a preventative approach) Measures of success: - Reduction in violent crimes is present in the targeted	Whole-system approach is sustained through effective multi-agency working process embedded Measures of success: • CURV activities embedded as	
 Evaluation partner Analytical expertise Expertise around data sharing and 	and Evaluation Steering Group	Collect and build evidence-base of known interventions	Demographic analysis to inform tar Identify key repositories (e.g. acade library, etc) and outline processes for interventions when they are propositions.	emic articles, College of Policing for identifying relevant evidence for	Build consensus around the evidence base and what interventions would have the greatest impact in Cleveland	Link with SDG to support selection of which interventions to fund based on analysis and evidence	Builds context-specific evidence base. Evaluation helps to identify effective interventions, improve existing interventions, guilde policy decisions, and build a	Interventions targeted at most at-risk/ where they can make biggest impact (including from a prevention standpoint) and effective at supporting those	identified by CURV (Assumption that they will be willing and able to do so)	groups/areas - Community participation in target groups/ areas -Quality of service utilisation by target groups/ areas - Service provision and utilisation in target groups/ areas	 BAU partners view the VRU as leading the multi-agency response to violence partners have clear roles in the response to violence Partners feel supported (by the 	
compliance	(RESG)	CURV attendance at	Develop process for advising on who supported as part of CURV based of data-driven and evidence-based, based public interest test, and guided by experience.	on specified criteria that is alanced against innovation and		Measures of success: - The extent to which analysis informs the commissioned projects (for example, were those identified as at risk subsequently targeted with support) - The extent to which analysis informs the work/direction of partners - The extent to which focus of CURV's	support structure for interventions. Evaluation is crucial to identify whether interventions can meet the goals they set, or if they don't what needs to be changed to achieve an	targeted Measures of success: - Early identification of individuals at pre-high-risk before they begin offending used to inform interventions - % of commissioned projects aligned	 Capture and disseminate organisational learning. Be early adopter of interventions and evaluate those to be able to feed 	- Demographics of those who received intervention are in line with those targeted - Positive feedback from target groups/areas	VRU) to take ownership of their roles • partners are informing the direction of the VRU • range of partners • extent of (meaningful)	
		academic or partner agency events and conferences, including to present findings from CURV research	Identify key people, networks, mailir events and introduce the work of Clother research roles (e.g. academia research centres)	SURV, identify useful contacts in	Engagement and relationship building	response to violence changes/evolves based on analysis Library of previous research/ evidence for relevant interventions	Constant monitoring and evaluation in place from the start (to establish effectiveness) and	with CURV ToC - Extent to which interventions were targeted at areas (hotspots) identified - Extent to which interventions engaged groups/ individuals identified - Extent to which interventions achieved intended outcomes - Extent to which interventions were	into the research Attract funding (eg YEF or Northeast Research) Collaboration beyond Cleveland (bringing in credible external people) - Sit on regional and	CURV is a recognised centre for excellence in SV research and evaluation, with an authoritative voice on the key SV issues in Cleveland	 engagement from partners create efficiencies (for example, reduced duplication) extent to which partner expertise and resources are utilised by VRU multi-agency response is perceived as effective (by 	
		Advise and support evaluation processes for commissioned interventions	Develop framework for evaluation of Framework to be tiered at different left few £100 community projects different projects	levels i.e. requirements for small	Clear and shared understanding of evaluation requirements expected of	Measures of success: - Available library accessed by RESG to inform commissioning of interventions CURV builds strong connections with other partners conducting	Clear intended outcomes identified as well as mechanisms for how these	perceived effective by stakeholders (including those it is meant to engage) - % of commissioned projects that are aimed at target groups or areas identified as at-risk/ most impact by RESG	national working groups Targeted interventions can	Measures of success: - CURV builds visibility and reputation in the field of serious violence research and evaluation - CURV's evaluation efforts are rated as high quality and relevant	 stakeholders) multi-agency response is considered sustainable 	
		Systematic review of existing systems and processes to identify gaps in use of trauma-informed	Support SDG in supporting project interventions	t leaders to evaluate their	all interventions/ projects	research and evaluations (e.g. academia, business, statutory agency research centres) Measures of success: - Presence at relevant events - Frequent communication with other research	Partners gain experience and confidence in evaluating and producing learnings from interventions	CURV translates national debates on SV to the Cleveland	address underlying issues and provide support and resources that those in need may not otherwise have access to	relevant - Receive external evaluation advice and incorporate into implementations - Increase in the adoption and implementation of evidence-based policies and practices related to serious	There is a reduction in serious violence Measures of success: Home Office measures	
		Support commissioned projects in evaluations	Deliver workshops/ resources on e level, facilitate collection of data to where appropriate		Partners running interventions have understanding of and buy-in to the evaluation process Input from the RESG as well as	and evaluations stakeholders - Membership of research groups/ mailing lists Evaluations conducted for intervention commissioned	Empowerment: through an increased sense of ownership and investment in the process. Cultural sensitivity: through helping	context and contributes to public discussion around how to address SV in the area Measures of success: - Increase in the frequency and visibility of CURV's contributions to	Resources are targeted	violence in Cleveland over time - Bringing in external research funds	reduction in hospital admissions for assaults with a knife or sharp object reduction in hospital admissions for assaults with a knife or sharp object in victims under 25 reduction in knife-enabled SV reduction in knife-enabled SV in victims under 25 reduction in all non-domestic homicides reduction in all non-domestic homicides in victims under 25 CURV definitions of SV Homicide, attempted murder and manslaughter Assault/Assault with intent to cause serious harm Malicious wounding - wounding or inflicting GBH Arson with intent to endanger life	
		Commission and fund targeted interventions/ tender contracts with support from Research Steering	Take input from RESG as well as the checklist to priorities which interven funded. Conduct community consultations	ntions are commissioned and	relevant partners (community groups, victim groups, etc) leads to consensus on what interventions to prioritise	Measures of success: - The number and quality of evaluations for the commissioned interventions Funded interventions meet the specified criteria	to ensure that interventions are relevant to the community's unique needs and values. Transparency: through community involvement in setting the goals and	public discussion - Positive feedback and input from community members and stakeholders on the relevance and impact of CURV's contributions	effectively and efficiently towards the most effective interventions, leading to better outcomes and a greater impact on reducing violence. Evidence-based			
		Group and through assurance board Use community voice and lived experience to inform	proposed interventions; Incorporate planning and implementation processing individuals participating in the interpretation Assess the degree to which the integral and priorities of the community.	te community members into the cess; Monitor the demographics of rvention to ensure it is inclusive;	Ensure that community DNA is present in all interventions.	Measures of success: Interventions: - Interventions align with CURV's strategic vision - Interventions target at-risk groups, locations, or priority areas - Interventions incorporate lived experience/	objectives of the intervention. Local community and partners able to deliver	Interventions are strategically commissioned and evidence-based. Measures of success: - Extent to which CURV worked with partners to commission interventions	interventions have been rigorously tested and proven effective, providing assurance that resources are being used in the most effective way possible	Commissioning and delivering evidence-based interventions	Aggravated burglary Death or serious injury caused by unlawful driving Causing death by aggravated vehicle taking Kidnap Domestic Abuse (DA) Sexual Violence offences Knife crime and/or firearms enabled/threatened offences (including robbery, threats to kill, assault	Individuals, families
		Incorporate victim voice and experience	Consult with victims groups (e.g. 0 group), engage with restorative just police victims work. Provide funding for the community	stice funded work and Cleveland	Have representatives for victims to inform interventions to make sure interventions incorporate victims' voice.	community voice/ victim group - Interventions have existing evidence base to suggest they will work or offer innovation to fill a gap Interventions incorporate community voice	sustained interventions which which will support more sustainable and longer-term impacts A trauma-informed approach recognizes the	strategically - Interventions were commissioned based on identified needs and existing evidence of their effectiveness - Interventions make a contribution to the evidence base through evaluation and monitoring	Partners apply for external funding, interventions run	Measures of success: - Number of interventions commissioned and % successfully delivered - Interventions target who/ where/ what identified by the SNA/ other analytical	with injury, assault with injury on a Constable and racially or religiously aggravated assault with injury) Additional (universal measures) Violence with injury Violence without injury	and communities to live, learn and work in Cleveland free from the fear, effects and
		Facilitate community micro-grants	Empower communities to deliver in CURV vision and informed by SNA Collect information on implementa	A	Community members take ownership of interventions through co-development	Measures of success: - Positive feedback from community members on interventions - Community members involved with planning, implementation, and evaluation - interventions align with community priorities, values, and cultural practices	widespread impact of trauma and promotes healing and resilience. It involves creating safe and supportive environments that foster healing, build resilience, and prevent	Local service delivery partners are equipped with the skills and feel confident to apply for funding from other partner agencies	Counter-narratives can	products from RESG - % of interventions that align with CURV ToC - % of interventions that align with RESG criteria for selection - % of interventions which	Weapon carrying offences "Reduction in hospital admissions for all assault categories" Cost-benefit cost-benefit analysis using the results from the police recorded crime (PRC) synthetic control	consequences of serious violence.
	Strategic Delivery	Focus on providing non-financial support to partners	Provide a reach back service to applications/ development of the Business/ practical support (e.g. Website/ what works/ analytical	eory of change IT/ admin support)	Supports and develops partners' capacity to independently run and evaluate interventions	Interventions that align with CURV ToC run without reliance on CURV funding Measures of success:	re-traumatization. When trauma is acknowledged and addressed, it can help shift the narrative from one of blame and shame to one of understanding and	Measures of success: - % of commissioned interventions which go on to apply for further funding - % of interventions/ pilots which get incorporated into business as usual	help young people feel that they have agency and can make a difference in their own lives and communities. Stories of others who have overcome difficult	have been evaluated - Results from evaluations of interventions show progress towards CURV strategic vision	Life outcomes for young people supported Measures of success:	
		Extend partnership to press/media	Develop a media strategy that or audiences, and appropriate charand media, identify opportunities interviews.	nnels for reaching out to the press	Build positive relationship between CURV and press/ media	- Number of interventions which are in line with CURV ToC but did not receive financial support (however did receive training/ other support/ input from CURV or partners) Support for adoption of	A shared response to violence can help to create a more coordinated, comprehensive, and sustainable approach to	Change in narrative and development of counter narratives	experiences can help develop resilience and coping skills to help people navigate challenges and setbacks in their own lives. Stories of resilience and strength from others	A sustainable whole-system approach to the reduction of SV is embedded in the Cleveland area	 Improved employment prospects Improved mental and physical health extent to which the VRU was (effectively) engaging with those (most) affected by violence insights from engagement activity had improved the VRUs' understanding of 	
		Scrutiny of partner strategies (based on barriers to trauma-informed	Develop appropriately pitched and support for partners	d aimed resources/ training/	Provide partners with the skills and tools necessary to engage with the press and media effectively.	trauma-informed approach Measures of success: - Barriers to trauma-informed approach disseminated to SDG to address identified - Partners adopt trauma-informed approach either through training (incorporated into BAU	violence reduction in the community. It can bring together the expertise, resources, and perspectives of multiple agencies and groups, and promote community engagement and	Measures of success: - Changes in individual attitudes, beliefs, and perceptions related to narratives and counternarratives	in the community can also help build a sense of community and connection.	Measures of success: - Number of interventions which ran without CURV funding	 local young people insights from engagement activity had informed the response to violence extent to which the VRU was (effectively) engaging with those (most) affected by violence 	
		approach from RESG) Collect local intelligence			Information about what has been done in the past and what activities are planned is collected, alongside perception of what has worked/not worked.	as mandatory training for anyone public-facing) or by adopting into equality impact assessment Responses/ actions/ outreach/ data collection/ and dissemination	empowerment, all of which are critical in addressing violence. CURV alignment to the SV duty should facilitate this.	Develop a shared response to violence. Measures of success: - Number of interventions that involve	Serious violence to be discussed as standing agenda item on CSPs this	- Number of interventions which applied for external funding - Diversity of partners included in intervention support	 insights from engagement activity had improved the VRUs' understanding of local communities insights from engagement activity had informed the response to violence young people aware of VRU young people feel listened to by VRU 	
	Group (SDG)	Monitor partner agencies	Regular strategic meetings with c from key partner organisations)	CURV topics to core agenda items core members (senior representatives nere the most relevant partners could	Information is shared between CURV and partner agencies on a regular basis Coordination, communication,	activities to communities are coordinated to harmonise provisions Measures of success: -Information sharing on activities between partners - Creation efficiencies (for example, reduced duplication)	Response to serious violence becomes embedded into existing architecture (e.g. CSPs, delivery boards, wellbeing boards)	more than one partner/ group - The level of collaboration and coordination between stakeholders in planning and implementing interventions - The creation of a shared sense of ownership and responsibility for outcomes	has to be addressed and becomes an actionable item. Alignment of strategy documents, co-development, and coordination of activities.	and delivery - Interventions evaluated and results fed back to the community/ partners/ and CURV	 communities aware of VRU communities feel listened to by VRU extent to which young people and communities co-designed VRU interventions and informed wider activities VRU interventions/activities were 	
		Put out comms following "You said >		seconded from partner organisations or elationships to develop partnership	and ownership of issues and themes between partners Wide and tailored dissemination of CURV activities	Strategic (Core Members) to develop a shared ownership of the response to violence	-Transparency: disseminating information helps communities understand what is happening in their area, who is involved, and what the goals and objectives	- Set up standing items on meeting agendas (e.g. for CSPs) to discuss Serious Violence as BAU - Activities sustained through the Serious Violence Duty Statutory Guidance	SV duty requires the specified authorities to collaborate and plan to prevent and reduce serious violence	All parts of the Cleveland community feel safe to go	perceived as more effective because of this co-development (by the communities/ young people?)	
		We did > X happened" structure	decide on appropriate medium, for being communicated and the audicommunication is addressed.	forum, and format for the message dience to whom the	Leveraging the community leaders' knowledge and insights to understand needs of the hard-to-reach communities,	Measures of success: - Level of engagement of Strategic/Core Members in the planning and implementation of the response to violence - Maintain good frequency and quality of communication between Strategic/Core Members - Increase in commitment and accountability to develop shared response to violence in	are. This can help build trust by providing a clear picture of what is happening and why. -Participation: When community members are informed about activities, they are more likely to participate.	Community trust and buy-in to CURV activities	Community trust and	about their lives free from the fear of violence? Measures of success: - Increase in trust in the VRU and partners among young people	Communities feeling safer Measures of success: Increase in trust in the VRU and partners among young people Increase in trust in the VRU and	
		Facilitate community outreach through community leaders and through on-the-ground outreach to access	Identify and engage with trusted of organizations who have established hard-to-reach communities. Conduct outreach through multiple phone, email, social media, and organizations who have established the phone of	ed relationships with the ole channels including in-person, community events to raise	and tailoring outreach strategies and programs accordingly. Building trust and credibility	Communities receive information about CURV activities and their outcomes	are more likely to participate in them. This can build a sense of ownership, as community members feel like they have a stake in the success of the activities. -Accountability: By providing	- Positive feedback and support from community leaders and stakeholders	buy-in to activities foster a sense of collective responsibility and ownership over safety, leading to increased cooperation and collaboration among	 Increase in trust in the VRU and partners among communities Improved perceptions of community safety over time among young people Improved perceptions of 	 partners among communities Improved perceptions of community safety over time among young people Improved perceptions of community safety over time in communities 	
		hard-to-reach communities	Provide culturally and linguistically language services to overcome la ensure effective communication.	y appropriate materials and anguage and cultural barriers and	with the community, leading to increased participation and willingness to engage with programs and services. Ensures community members	Measures of success: - Increased engagement and participation from community members in related events or activities - Positive feedback and comments from community members about the quality and relevance of the information shared	regular updates and sharing information about progress, successes, and challenges, CURV can demonstrate willingness to be open about their progress.	 Willingness of community members to contribute time, resources, and/or funds to support the activity Consistent attendance and participation in follow-up meetings and events. 	community members, and creating a supportive and protective environment	community safety over time in communities		
					can understand and participate in the engagement process By aligning with the guidance CURV ensures all activities to	relevance of the information shared - A decrease in misconceptions or misinformation about CURV A rise in the number of inquiries or requests for more information about the activity. Representative and meaningful	Overall, representative and meaningful community engagement events, representation on boards, and in interventions can help to build trust, enhance					
			y, structure, and governance arrangeme ory Guidance for responsible authorities		reduce serious violence are aligned with the priorities of the responsible authorities, involve collaboration, and supported by SV duty beyond CURV funding	community engagement events, representation on boards and in interventions Measures of success: - Community members engage meaningfully	to build trust, enhance understanding, create a sense of ownership, and improve communication. These factors can lead to communities feeling safer and more empowered to take action and support crime					
						during engagement events - Increase the level of participation and engagement of community members in decision-making processes and on boards - Diversity and inclusivity of participants in community engagement events	prevention initiatives.					