

**Report of the Chief Finance Officer for the PCC to the Chair and Members of the Cleveland Audit Committee**  
**27<sup>th</sup> June 2024**

**Presenting Officer: Michael Porter, PCC Chief Finance Officer**

**Status: For information**

**Treasury Management**

**Capital & Treasury Management Outturn Report 2023/24**

**1. Purpose**

- 1.1 As part of the agreed Treasury Management Strategy the PCC has nominated the Audit Committee to be responsible for ensuring effective scrutiny of the treasury management strategy and policies.
- 1.2 This report outlines the key elements of the capital and treasury management activity for the period 1<sup>st</sup> April 2023 to 31<sup>st</sup> March 2024.
- 1.3 Prudential Indicators are required to be set each year by the Cipfa Prudential code of Practice, and this report measures the performance against these indicators for 2023/24.

**2. Recommendations**

Members are asked to:

- 2.1 Note the contents of the report.
- 2.2 Note that the organisation worked within the investment strategy put forward at the start of 2023/24 subject to some in year agreed increases in investment limits to maximise returns on investments while not increasing/exposing the organisation to any additional risk
- 2.3 Note that the organisation adhered to all of the prudential indicators that were set for 2023/24.

**3. Capital Schemes**

- 3.1 On 28th February 2023, the PCC allocated the Force a capital budget of £7,413k for 2023/24. This represented new schemes totalling £6,649k and schemes already agreed to be carried forward into 2023/24 totalling £764k. Additional approval was given to carry a further £1,768k schemes forward into 2023/24 after the initial budget was agreed. The annual approved budget at 1 April 2023 is £9,181k. Changes approved by the PCC (or the Chief Constable's CFO under delegated authority) in year total £3,285k. This is made up of additional allocations from revenue of £157k, budgets carried forward into 2024/25 of £3,198k and budgets returned to the PCC during the year as the schemes were no longer required of £244k. The revised capital budget is £5,896k.

3.2 The capital expenditure for the year to 31st March 2024 was £5,647k and all expenditure is in line with the Capital Strategy that was agreed by the Police and Crime Commissioner in February 2023.

3.3 The capital expenditure up to 31<sup>st</sup> March 2024 has been reported in detail in the Corporate Financial Monitoring report and is summarised as:

<b>Capital</b>	<b>Approved Budget</b>	<b>Outturn Budget</b>	<b>Actual Expenditure</b>	<b>Variance</b>
	£000s	£000s	£000s	£000s
Estates Schemes	1,357	1,048	1,003	(45)
Equipment Schemes	609	436	420	(16)
ICT Schemes	4,465	3,133	2,948	(185)
Fleet Schemes	2,650	1,250	1,276	26
Other Schemes	100	29	0	(29)
<b>Total Capital</b>	<b>9,181</b>	<b>5,896</b>	<b>5,647</b>	<b>(249)</b>

3.4 The Police and Crime Commissioner agreed the Capital Strategy in line with the CIPFA Prudential Code on the 28<sup>th</sup> February 2023. The capital schemes are in line with the capital strategy.

3.5 Details of the spend on each scheme is included at Appendix C:

#### **4. Treasury Management**

4.1 Local Authorities' (including Police and Crime Commissioner's) Treasury Management activities are prescribed by the Local Government Act 2003. The Police and Crime Commissioner may borrow or invest for any purpose relevant to its functions, under any enactment, or 'for the purpose of the prudent management of its financial affairs' and is required to agree a Treasury Management Strategy annually which provides a number of prudential indicators that are required to be monitored.

4.2 The Police and Crime Commissioner agreed the Treasury Management Policy, the Prudential Indicators and Annual Investment strategy for 2023/24 in line with the CIPFA Prudential Code on 28<sup>th</sup> February 2023. The Police and Crime Commissioner has amended the Treasury Management Annual Investment Strategy (Appendix A of the Treasury Management and Prudential Indicators 2023/24 to 2026/27 report) to increase the investment limits to the Specified Investment with the UK Government (through the Debt Management Office) to unlimited and for Aberdeen Standard to £15m.

4.3 The Treasury Management activity in year is measured in terms of investments, cash balances and borrowing which is detailed below.

## **5. Investments and Cash Balances**

- 5.1 From 1<sup>st</sup> April 2023 to 31<sup>st</sup> March 2024, the PCC made total investments of £227.625m which were invested in accordance with the approved Investment Strategy.
- 5.2 On 31<sup>st</sup> March 2024 the PCC had a cash balance of £5.566m. This consists of £2.566m with the National Westminster Bank, £3.0m with Aberdeen Standard Liquidity (ASL) again in accordance with the Investment Strategy.
- 5.3 The graph at Appendix A sets out the actual and forecast cash balances for the financial year and shows these in comparison to the previous three years.
- 5.4 The Bank of England Base rate is currently 5.25% which was increased from 5.0% in June 2023. The current interest rate from NatWest is 1.70% for all investments. The budget for interest receivable in 2023/24 is £330k and the actual interest received at the end of Q4 is £1,067k. Our portfolio of investments in line with the Treasury management policy includes ASL which has a higher rate of return than deposits at NatWest and still provides the flexibility of being on-call.

## **6. Borrowing**

- 6.1 No new loans have been taken out with the Public Works Loans Board in 2023/24. One repayments of principal for £2.5m was made in September 2023. The loan profile is set out in Appendix B.
- 6.2 At 31<sup>st</sup> March 2024, the PCC had £19.520m of outstanding long-term loans with PWLB. There is also borrowing associated with PFI schemes totalling £15.816m giving a total of £35.336m.

## 7. Prudential Indicators

The Prudential Indicators were approved by the PCC for 2023/24 on 28<sup>th</sup> February 2023. The measurement of actual performance against the individual indicators is measured below.

### 7.1 *Ratio of Financing Costs to Net Revenue Stream*

This indicator identifies the trend in the cost of capital against the net budgetary requirement. The forecast ratio for 2023/24 is 3.3% which is in line with the actual return for 2022/23 (3.3%) but is slightly higher than the current actual return for 2023/24 (2.8%).

Financing Costs to Net Revenue Streams	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	£000	£000	£000
Minimum Revenue Provision (MRP)	2,443	2,637	2,637
Interest Payable on Borrowing	3,003	2,887	2,853
Interest Receivable	(317)	(330)	(1,067)
<b>Financing Costs</b>	<b>5,129</b>	<b>5,194</b>	<b>4,423</b>
<b>Net Revenue Stream</b>	<b>153,890</b>	<b>157,226</b>	<b>157,226</b>
Ratio %	3.3%	3.3%	2.8%

Given that funding for PFI's is dealt with by a separate specific grant then the underlying level of funding that will be set aside to service borrowing (excluding PFI's) in 2023/24 is forecasted to be 0.8% of the Net Revenue Stream and is currently 0.3%.

Financing Costs to Net Revenue Streams (Excluding PFI)	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	£000	£000	£000
Minimum Revenue Provision (MRP)	965	944	944
Interest Payable on Borrowing	625	590	556
Interest Receivable	(317)	(330)	(1,067)
<b>Financing Costs</b>	<b>1,273</b>	<b>1,204</b>	<b>433</b>
<b>Net Revenue Stream</b>	<b>153,890</b>	<b>157,226</b>	<b>157,226</b>
Ratio %	0.8%	0.8%	0.3%

### 7.2 Incremental Impact of Capital Investment Decisions on Band D Council Tax

This indicator shows the incremental impact of the additional capital expenditure that is planned in the current programme on the Band D council tax.

Council Tax	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	£000	£000	£000
Band D Impact	(1.51)	(1.87)	(1.87)
Precept	(43,401)	46,379	46,379
Additional Precept received from Precept Increase	(2,454)	(2,978)	(2,978)
Band D Level (£)	275.73	290.73	290.73
Band D increase year on year (£)	10.00	15.00	15.00
%age of precept increase funding capital costs	-15.1%	-12.5%	-12.5%

### 7.3 Level of borrowing to fund the capital expenditure

The level of borrowing required to fund the 2023/24 capital programme is detailed below:

Capital Expenditure	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	£000	£000	£000
Capital Expenditure	5,419	7,413	5,647
PFI Capital Expenditure	1,105	1,017	1,017
<b>Total Capital Expenditure</b>	<b>6,524</b>	<b>8,430</b>	<b>6,664</b>
<b>Funded By:</b>			
Gross Borrowing	0	0	0
PFI Borrowing	0	0	0
Other Capital Resources	6,524	8,430	6,664
%age of Expenditure funded by Borrowing	0.0%	0.0%	0.0%

#### 7.4 The PCC's Borrowing Need (The Capital Financing Requirement)

The Capital Financing Requirement (CFR) measures the PCC's underlying need to borrow for capital purposes and ensures that borrowing is only undertaken to fund capital assets and not support revenue expenditure.

	2022/23	2023/24	2023/24
Capital Financing Requirement	Actual	Estimate	Actual
	£000	£000	£000
<b>Opening Capital Financing Requirement</b>	<b>13,012</b>	<b>12,501</b>	<b>12,501</b>
Supported Borrowing	0	0	0
MRP on Supported Borrowing	(511)	(491)	(491)
Voluntary MRP	0	0	0
<b>Closing Capital Financing Requirement</b>	<b>12,501</b>	<b>12,010</b>	<b>12,010</b>
Unsupported borrowing to fund Capital Expenditure	28,882	28,882	28,882
PFI Borrowing	34,978	34,978	34,978
<b>Total CFR Base on which MRP is calculated</b>	<b>76,361</b>	<b>75,870</b>	<b>75,870</b>
MRP on Unsupported Borrowing- cumulative	(7,230)	(7,684)	(7,684)
MRP on PFI (cumulative)	(17,856)	(19,549)	(19,549)
<b>Total CFR Base for borrowing purposes</b>	<b>51,275</b>	<b>48,637</b>	<b>48,637</b>

The Capital Financing Requirement is expected to be in line with the estimate approved and MRP repayments are made in accordance with regulations.

#### 7.5 Limits to Borrowing Activity

Within the Prudential indicators there are a number of indicators to ensure that the PCC operates its activities within well-defined limits.

For the first of these the PCC needs to ensure that the total borrowing net of any investments does not, except in the short term, exceed the total of the CFR.

Net Borrowing and the Capital Financing Requirement (CFR)	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	£000	£000	£000
Borrowing	22,020	22,520	19,520
PFI Borrowing	17,508	15,816	15,816
Investments	(6,000)	(3,000)	(5,500)
<b>Net Borrowing</b>	<b>33,528</b>	<b>35,336</b>	<b>29,836</b>
<b>Total CFR Base for borrowing purposes</b>	<b>51,275</b>	<b>48,637</b>	<b>48,637</b>

The 2023/24 forecasted total net borrowing is less than estimated and is £18,801k below the upper borrowing limit.

There are a further two prudential indicators which control or anticipate the overall level of borrowing. These are:

- The **Authorised Limit** which represents the limit beyond which borrowing is prohibited and needs to be set and revised by the PCC. Borrowing beyond this limit would be ultra vires.
- The **Operational Boundary** which is based on the probable external debt during the year. It includes scope for borrowing for revenue purposes that may be required in the short term during the year.

<b>Authorised Limit for External Debt</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2023/24</b>
	Actual	Estimate	Actual
	£000	£000	£000
Borrowing	22,020	22,520	19,520
PFI Borrowing	17,508	15,816	15,816
Provision for Temporary Borrowing	0	7,000	0
	<b>39,528</b>	<b>45,336</b>	<b>35,336</b>
<b>Operational Boundary for External Debt</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2023/24</b>
	Actual	Estimate	Actual
	£000	£000	£000
Borrowing	22,020	22,520	19,520
PFI Borrowing	17,508	15,816	15,816
Provision for Temporary Borrowing	0	5,000	0
	<b>39,528</b>	<b>43,336</b>	<b>35,336</b>

The forecast authorised limit and operational boundary for external debt for 2023/24 is within the approved estimated limits.

#### 7.6 Upper Limits on borrowing

This indicator identifies a maximum level of borrowing that can be made at Fixed and Variable interest rates.

<b>Borrowing</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2023/24</b>
	Actual	Estimate	Actual
	%	%	%
Upper Limit on Fixed Interest Rate Exposures	100	100	100
Upper Limit of Variable Rate Exposures	25	25	25

No new loans have been taken out in 2023/24 and all existing loans are at a fixed interest rate.

### 7.7 Upper Limits on Investments

This indicator identifies a maximum level of investments that can be made at Fixed and Variable interest rates.

Investments	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	%	%	%
Upper Limit on Fixed Interest Rate Exposures	100	100	100
Upper Limit of Variable Rate Exposures	70	70	70

£227.625m of investments have been made from 1 April 2023 to 31 March 2024 with the average split between fixed and variable interest rates being 58% to 42% which is within the 70% upper limit of variable rate exposure.

### 7.8 Maturity Structure of Debt

These gross limits are set to reduce the PCC's exposure to large, fixed rate sums falling due for re-financing within a short timeframe.

Maturity Structure of Debt	2022/23		2023/24	
	Lower	Upper	Lower	Upper
Under 12 months	0%	50%	0%	50%
Over 12 months and under 2 years	0%	50%	0%	50%
Over 2 years and under 5 years	0%	50%	0%	50%
Over 5 years and under 10 years	0%	85%	0%	85%
Over 10 years	0%	100%	0%	100%

The actual maturity structure of debt in 2023/24 was under the upper limits.

Actual Maturity Structure of Debt	2022/23		2023/24	
	£000	%	£000	%
Under 12 months	2,500	11%	760	4%
Over 12 months and under 2 years	760	3%	760	4%
Over 2 years and under 5 years	760	3%	0	0%
Over 5 years and under 10 years	1,500	7%	1,500	8%
Over 10 years	16,500	76%	16,500	85%

### 7.9 Upper Limit for Sums Invested for a Period of over 364 days

This indicator sets a limit on the level of investments that can be made for more than 364 days.

Principal Sums Invested > 1 year	2022/23	2023/24	2023/24
	Actual	Estimate	Actual
	£000	£000	£000
Maturity Profile	0	2,000	0

There has been no investment to date in 2023/24 for more than 364 days.



## 8. Implications

### 8.1 Finance

There are no financial implications arising from this report that are not included above.

### 8.2 Diversity & Equal Opportunities

There are no issues arising from this report to bring to the PCC's attention.

### 8.3 Human Rights Act

There are no Human Rights Act implications arising from this report.

### 8.4 Sustainability

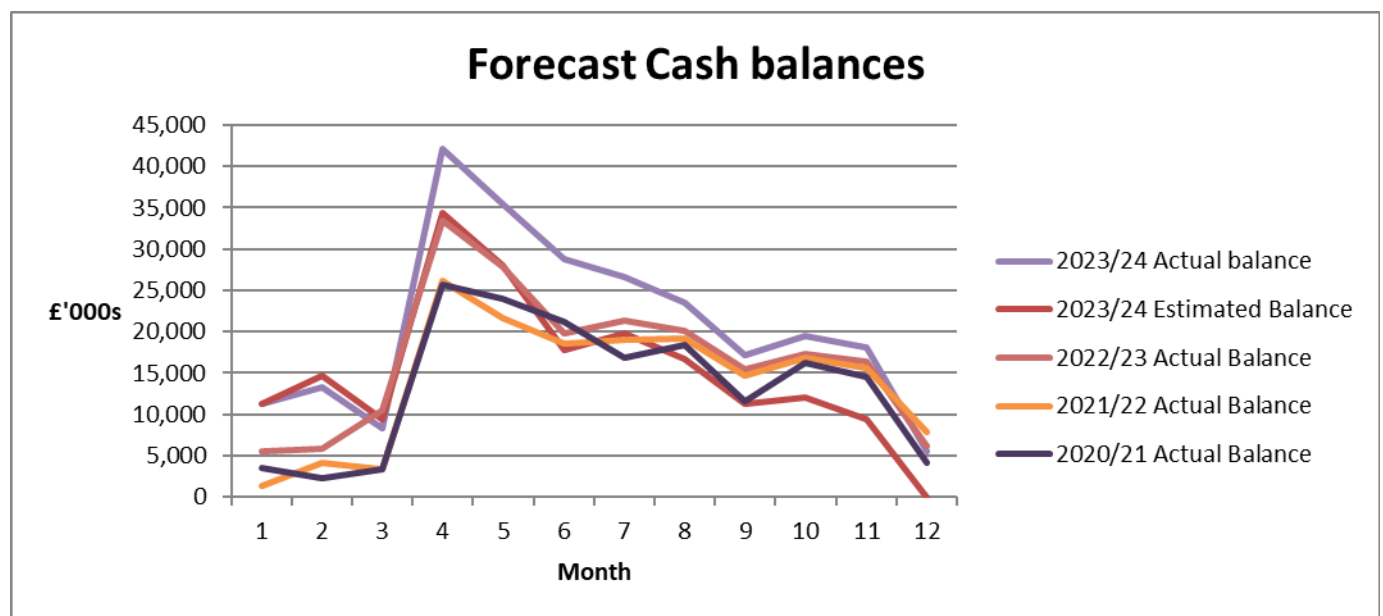
This report is part of the process to establish sustainable annual and medium-term financial plans and maintain prudent financial management.

### 8.5 Risk

The investment strategy put forward as the start of 2023/24 and the prudential indicators that were set as limits for activity during 2023/24 have been adhered to during 2023/24, subject to some in year agreed increases in investment limits to maximise returns on investments while not increasing/exposing the organisation to any additional risk.

Michael Porter  
CFO for the PCC

## **Appendix A – Actual v Forecast Cash Balances**



## **Appendix B**

### Loan Structure at 31 March 2024

<u>Loan</u> <u>Number</u>	<u>Lender</u>	<u>Date Loan</u> <u>Taken Out</u>	<u>Amount</u> <u>(£)</u>	<u>Interest</u> <u>rate (%)</u>	<u>Maturity</u> <u>date</u>	<u>2023/24</u> <u>Annual</u> <u>Interest</u> <u>Charge</u> <u>(£)</u>
501133	PWLB	05/04/2012	0	3.49	30/09/2023	43,625
505933	PWLB	27/03/2017	760,000	1.64	12/07/2024	12,464
506868	PWLB	01/02/2018	3,500,000	2.48	01/08/2060	86,800
506976	PWLB	01/03/2018	2,500,000	2.76	01/08/2038	69,000
507161	PWLB	28/03/2018	760,000	2.16	01/08/2025	16,416
507173	PWLB	29/03/2018	3,500,000	2.45	01/08/2052	85,750
507174	PWLB	29/03/2018	1,500,000	2.42	01/08/2030	36,300
507274	PWLB	30/04/2018	3,000,000	2.74	01/08/2045	82,200
519123	PWLB	06/06/2022	4,000,000	3.08	01/08/2042	123,200
			<b><u>19,520,000</u></b>			<b><u>555,755</u></b>

## **Appendix C**

### **Detail of the 2023/24 Capital Schemes**

#### **Estates Schemes**

##### Gates Upgrade – Budget £5k

The scheme has completed with a spend of £2k and an underspend of £3k.

##### HQ Reconfiguration- Budget £32k

The budget was spent on additional furniture at a cost of £17k and £13k was spent on water tanks. There is a £2k underspend.

##### Emergency Lighting and Fire Alarms- Budget £20k

Work has been undertaken at Coulby Newham Police Station and North Ormesby to replace the emergency lighting at a cost of £19k. The scheme is now complete with a £1k underspend.

##### Car Park Refurbishment- Budget £15k

The car parks at the Learning and Development Centre and the Road Policing Unit have been resurfaced at a cost of £13k. There is a £2k underspend.

##### St Marks House- Budget £42k

The scheme is complete with a spend of £39k and an underspend of £3k.

##### Flooring- Budget £20k

The scheme is complete with a spend of £19k with flooring replaced at the LDC, Eston, Hartlepool Divisional HQ and Stockton Divisional HQ. This is an underspend of £1k.

##### Welfare Facilities- Budget £50k

Work has been completed to upgrade of facilities at Hartlepool, Eston, Hartlepool and Coulby Newham and the scheme is now complete with a £1k overspend.

##### Forcewide Property Priorities- Budget £105k

The scheme is now complete with a spend of £92k. This is an underspend of £13k.

##### Hartlepool Windows- Budget £150k

Phase 2 of the scheme is now complete at a cost of £145k which is an underspend of £5k.

##### Chair Replacement Programme- Budget £25k

The scheme is now complete at a cost of £23k. This is an underspend of £2k.

##### DDA Works- Budget £22k

Work has completed to replace the automated doors at the Road Policing Unit and on the Evacuation chairs at a cost of £13k. The scheme is £9k underspent.

#### Carbon Reduction Scheme- Budget £115k

The lighting has been replaced with energy efficient alternatives at the covert site at a cost of £3k, solar panels have been fitted to the roof of St Marks House at a cost of £75k and the boiler at North Ormesby has been replaced at a cost of £34k. The total expenditure is £112k and the scheme is complete with an underspend of £3k.

#### Electric Vehicle Charging Infrastructure- Budget £22k

From the original budget of £94k, £72k has been requested to be carried forward into 2024/25. £22k has been spent across the Estate on cabling work to ensure that there is capacity to expand the electric vehicle charging points. The remaining budget has been requested to be carried forward as work is ongoing to negotiate with Tascor to allow the fitting of EV Chargers at Middlesbrough Police Station.

#### Gates at Coulby Newham- Budget £1k

The work which had been outstanding from 2022/23 was completed at a cost of £1k.

#### Fixed Wire Testing- Budget £29k

Phase 1 testing has been completed at a cost of £29k. Phase two testing is due to start in April 2024 and the remaining budget of £21k (from an original budget of £50k) has been requested to be carried forward into 2024/25.

#### LDC Roof- Budget £0

The procurement team were unable to secure a contractor to undertake the LDC roof replacement during the summer/early autumn. The budget of £200k has been agreed to be carried forward into 2024/25 for work to be completed during summer 2024.

#### UPS- Budget £15k

Work has been undertaken on the UPS at HQ and the Covert site and the work is now complete at a cost of £14k. This is an underspend of £1k.

#### CP CHQ Stairlift- Budget £35k

The stairlift has been delivered and installed at HQ at a cost of £32k. From the original budget of £35k, a request to carry forward £3k for remedial works has been requested at 31st March 2024.

#### CED (Taser) Storage – Budget £52k

The scheme has now completed at a cost of £54k which is £2k over budget. The additional expenditure was needed to relocate network points to allow the storage units to be fitted.

#### Air Conditioning at LDC- Budget £34k

From the original budget of £63k, a request has been agreed to carry forward £29k into 2024/25. The carried forward budget is to be used to fit air conditioning units in the gym which cannot be undertaken until the roof has been replaced. The remaining £34k budget has been fully spent.

#### Furniture for LDC- Budget £41k

The original budget of £34k has been increased by £7k from a transfer from the Furniture Replacement Programme. The revised budget is £41k. Furniture has been delivered costing £41k and the scheme is now complete.

#### Refurbishment of Bravo Training Room at LDC- Budget £24k

The refurbishment is complete and £22k has been spent. This represents a £2k underspend.

#### Projection facilities for LDC- Budget £32k

Work has commenced on the projection facilities and £31k has been spent. Further orders have been placed but not yet delivered and a request to carry forward £14k of the original £46k budget has been made at 31 March 2024. The scheme is £1k underspent.

#### Children and Young Persons Custody Suite- Middlesbrough- Budget £37k

The PCC has agreed to fund the upgrade of the custody suite and has allocated a budget of £37k. The upgrade has commenced but will not be completed so a request has been made to carry forward £7k of the original £30k budget. Work has been completed costing £30k in 2023/24

#### Furniture Replacement Programme- Budget £135k

The original budget of £142k has been reduced by £7k which has been transferred to the Furniture for LDC budget. The revised budget is £135k and has been fully spent.

### **Equipment Schemes**

#### ANPR- Revised budget £97k

The PCC has approved an increase of £45k to the original budget of £180k but orders have been placed but not delivered so a request has been made to carry forward £128k. The revised budget is £97k. There has been £97k spent which includes the cameras for the Tall Ships Race.

#### Body Worn Video Replacement budget £0

Licencing Fees had been paid for in a previous year but will no longer be charged by the supplier. The order has now been cancelled resulting in a £9k underspend.

#### Drones- Budget £66k

6 drones have been delivered at a cost of £65k which is a £1k underspent.

#### Dog Harnesses- Budget £11k

The harnesses have been delivered at a cost of £12k. The scheme is now complete and has overspent by £1k.

#### TTC Replacement Weapons- Budget £38k

The weapons that had been on order since August 2022 have now been delivered at a cost of £36k. The scheme is now complete.

#### NERSOU-TSU- Budget £31k

The scheme is controlled by Northumbria Police under a collaboration budget. The budget has been fully spent.

#### CCTV Enquiry Desk – Budget £0k

Invoices for work that was completed in 2022/23 will not now be billed resulting in £4k being returned to the PCC.

#### Fleet Telematics and CCTV- Budget £1k

The scheme has been revised and the PCC agreed to carry forward £66k of the original £82k budget into 2024/25 in December 2023. Initial work has begun on the scheme with expenditure of £1k and a request has been made to carry forward the remaining budget of £15k into 2023/24.

#### Replacement Carbines- Budget £165k.

The carbine rifles for Durham and Cleveland (a recharge to be made to Durham) were ordered and received totalling £165k. There are still further orders to be delivered and a carry forward into 2023/24 of £35k has been requested from the original £200k budget.

#### FCR Training equipment- Budget £7k

Equipment totalling £6k has been fitted to date and scheme is complete with an underspend of £1k.

#### Public Order Shields- Budget £20k

The shields have now been delivered at a cost of £20k and the scheme is complete.

### **ICT schemes**

As in previous years the complexities involved with the ICT requirements including the availability of equipment and staff resources will influence the delivery and timing of the key ICT schemes.

#### Meeting Rooms AV- Budget £5k

Expenditure has been incurred totalling £5k and the scheme has now completed.

#### ICT Client Device Refresh- Budget £567k

Orders totalling £560k have been paid and the scheme is complete with a £7k underspend.

#### Airwave Handsets and Vehicle Set Refresh- Budget £508k

Orders were placed in November 2022 for the refresh devices. Expenditure totalling £506k had been made. This represents a £2k underspend as the scheme is complete.

#### ESN- Payment to Northumbria Police- Budget £7k

The payment has been made and the budget fully spent.

#### ICT Client Device Growth- Budget £354k

Orders are placed during the year for ICT devices for new employees. £352k has been spent which is a £2k underspend.

#### ICT Capex Delivery Resource- Budget £16k

The original budget of £180k has been reduced by £164k. £152k which has been allocated to the NEP delivery budget for the resourcing of the remaining NEP scheme and £12k to the Data Centre Core Services Management Scheme. The remaining £16k is an underspend.

#### I-Patrol- Budget £25k

The PCC agreed for additional work to be undertaken on the I-Patrol app and allocated a budget of £25k. The scheme is now complete and on budget.

NEP Delivery -Budget £252k

The original budget of £100k has been increased by £152k from a budget movement from the ICT Capex Delivery Resource budget. This allowed for the recruitment of contract resources to complete the NEP delivery. Expenditure in year totals £240k which is an underspend of £12k.

Data Monitoring Tool- Budget £15k.

The scheme is now complete and £7k spent. This is an underspend of £8k on the scheme.

Citrix Upgrade- Budget £0

The original budget of £207k has been agreed to be carried forward into 2024/25. Work is ongoing to assess the current Citrix system, and this will not be completed until the end of the financial year. Until this has been completed, the upgrade work cannot be started.

IT Service Management Tool- Cirenson- Budget £14k

The Cirenson tool is being reassessed and £165k of the original budget of £179k has been returned to the PCC. The £14k has been used to investigate and upgrade current capacity and the scheme has now completed.

BT WAN Review- Budget £0

The final invoices have now been paid for this scheme which completed in 2022/23. This has resulted in payments of £2k less than expected.

Cisco Telephony Refresh- Budget £0

The original budget of £33k has been requested to be carried forward into 2024/25. The scheme is not currently classed as business critical and the resources that were to be used to deliver this scheme have been diverted to a more urgent scheme.

Solarwinds- Budget £0k

The budget was no longer required and was returned to the PCC in June 2023.

Cortex ICCS upgrade- Budget £113k

From the original budget of £132k, £19k has been requested to be carried forward into 2024/25 for the remaining upgrade of the system. Expenditure in 2023/24 totals £3k. The original bid included contractor resources, but this has not been needed and has resulted in an underspend of £110k.

FCR- Budget £46k

The FCR scheme is complete and £44k has been spent resulting in an underspend of £2k.

DFU Servers- Budget £14k

The scheme has completed at a cost of £14k.

Oracle Optimisation Tool- Budget £0k

The original budget of £465k is requested to be carried forward into 2023/24 as the scheme is still being fully scoped.

Redwood Recorder- Budget £25k

The Redwood Recorder has been replaced by NICE Inform as it was no longer fit for purpose. Expenditure totals £44k which is £19k over budget.

GIS Mapping Solution- Budget £50k

The GIS Mapping system has been upgraded at a cost of £46k. This is an underspend of £4k.

Data Centre Rack- Budget £0k

The scheme was unable to commence in 2023/24 due to a lack of resources and the budget of £5k has been requested to be carried forward into 2024/25.

Infrastructure Compliance Software- Budget £200k

The software has been installed at a cost of £194k. The scheme is now complete and there is an underspend of £6k.

Server Infrastructure Refresh- Budget £48k

The scheme is now complete with a £15k underspend.

PCC APP- Budget £8k

The remaining development work is being undertaken on a monthly basis and a request to carry forward £7k to 2024/25 has been approved. The expenditure in year was £9k which is an overspend of £1k.

Fleet System- Budget £0

The PCC has agreed to carry forward the Fleet System budget of £150k to 2024/25 as the Fleet Team have no capacity to deliver this scheme in 2023/24.

Legal Casework System – Budget £0

The PCC has agreed to carry forward the budget of £70k 2024/25 as the scheme has been revised and has been approved by the Evolve Board.

Data Centre Core Services Management- Budget £516k

The budget has been increased by £12k from £504k to fund contractor resources to deliver the scheme. The scheme has completed at a cost of £507k which is an underspend of £9k.

SQL Server Cluster Refresh- Budget £50k

The refresh installation has completed and £79k has been spent. This is £29k over budget.

Endpoint Asset Lockers- Budget £0

The budget of £65k was returned to the PCC in May 2023 as the scheme was no longer needed.

Exchange Archive- Budget £0

The budget of £85k was approved to be carried forward into 2024/25 in December 2023.

Patching and Remediation Hardware- Budget £0k

The scheme was unable to commence in 2023/24 due to a lack of resources and the budget of £50k has been requested to be carried forward into 2024/25.

Increase VM Host Density- Budget £155k

The scheme is complete with a spend of £116k, this represents a £39k underspend.



WiFi to LDC- Budget £0k.

The budget of £11k has been carried forward into 2024/25 as the contractor is unable to undertake this work in the current financial year.

Out of Court Disposals Software – Budget £50k

The scheme is complete and fully spent.

**Fleet schemes**

There are 3 Fleet schemes totalling £2,695k of which 2 are collaborations and are reliant on other Lead Forces to progress (total budget of £97k). The NERSOU vehicles budget of £80k has overspent due to increased vehicle costs and a request has been made to carry forward £34k due to slippage in ordering vehicles. The Forensic Collision Unit vehicle has been delivered but has not yet had the relevant conversion work completed. From the original budget of £17k, a request has been made to carry forward £10k for the conversion work. The expenditure in 2023/24 was £12k which is an overspend of £5k in the remaining £7k budget.

Fleet Replacement programme- Budget £1197k

The Fleet replacement programme budget was increased by £45k for the purchase of an additional vehicle for the ACC. From the revised budget of £2,598k, a carry forward of £1,401k is requested into 2024/25 for vehicles that have been ordered but not yet delivered. £1,197k has been spent to in 2023/24.